

Corpus Christi Regional Transportation Authority

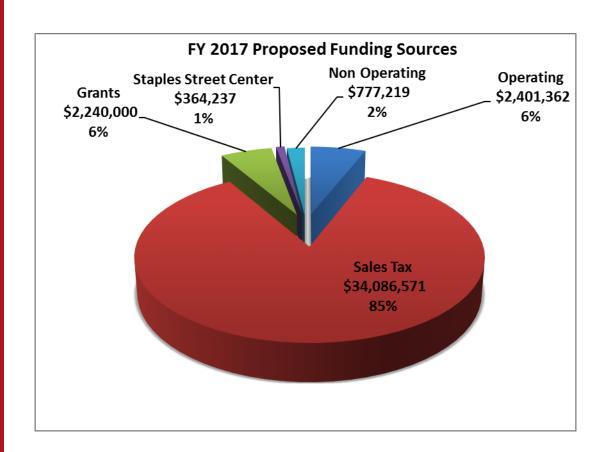


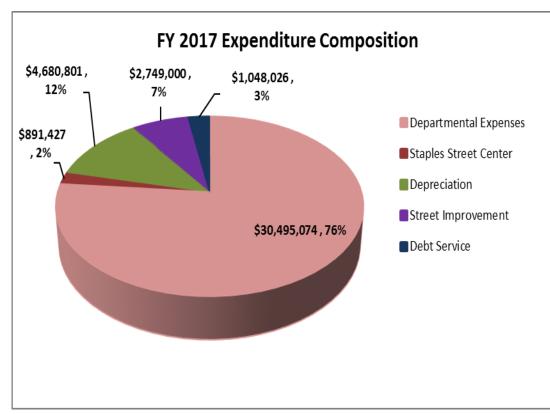
& Capital Budget **November 2, 2016**



	BUDGET SUMMARY								
Description		2016 Adopted Budget	2016 Estimates		2017 Proposed	Budget to Budget Change		Budget to Budget %	
Source of Funding									
Operating Revenues	\$	1,979,354	\$ 1,680,133	\$	2,401,362	\$	422,008	21.32%	
Advertising Revenue		874,534	81,805		126,000	\$	(748,534)	-85.59%	
Sales Tax Revenue		36,741,402	32,457,926		34,086,571	\$	(2,654,831)	-7.23%	
Grants		3,960,664	1,599,336		2,240,000	\$	(1,720,664)	-43.44%	
Other Income		535,986	607,802		1,015,456	\$	479,470	89.46%	
Total Source of Funds	\$	44,091,940	\$36,427,002	\$	39,869,389	\$	(4,222,551)	-9.58%	
Uses of Funding									
Department Expenses	\$	29,615,161	\$ 29,000,000	\$	30,494,274	\$	879,113	2.97%	
Debt Service		1,065,045	1,065,045		1,048,826	\$	(16,219)	-1.52%	
Staples Street Center		874,533	143,229		891,427	\$	16,894	100.00%	
Capital Transfer Out		528,568	-		_	\$	(528,568)	100.00%	
Sub-Recipient Grant Agreements		838,086	-		_	\$	(838,086)	100.00%	
Street Maintenance		3,080,190	2,170,190		2,749,000	\$	(331,190)	-10.75%	
Depreciation		7,964,971	4,048,538		4,680,801	\$	(3,284,170)	-41.23%	
Total Uses of Funding	\$	43,966,554	\$36,427,002	\$	39,864,328	\$	(4,102,226)	-9.33%	
Sources in Excess of Uses/Net Income	<u>\$</u>	125,386	\$ -	<u>\$</u>	5,061	<u>\$</u>	(120,325)		









REVENUES									
	FY 2	016	FY 2017						
Found Bassanssa	BUDGET	ESTIMATED	PROPOSED	Ć Chanas	0/ C la a a a a				
Fund Revenues	2016	2016	2017	\$ Change	% Change				
PASSENGER FARES	\$1,039,636	\$827,141	\$1,473,888	\$434,252	41.77%				
PRESOLD PASSES/TICKET	\$199,500	\$171,673	\$175,106	(\$24,394)	-12.23%				
SERVICE CONTRACTS	\$291,739	\$263,127	\$274,080	(\$17,659)	-6.05%				
STUDENT TICKETS	\$1,105	\$0	\$0	(\$1,105)	-100.00%				
PORT ARANSAS SERVICES	\$4,000	\$3,620	\$4,289	\$289	7.23%				
HARBOR FERRY	\$0	\$0	\$0	\$0	0.00%				
EXPRESS FARES - PARK AND RIDE	\$210,000	\$182,459	\$186,108	(\$23,892)	-11.38%				
EXPRESS FARES - COMMUTER CARDS	\$8,466	\$5,230	\$5,500	(\$2,966)	-35.03%				
DEMAND RESPONSE	\$174,908	\$178,925	\$182,503	\$7,595	4.34%				
VANPOOL REVENUE	\$50,000	\$64,618	\$99,888	\$49,888	99.78%				
OVERS AND SHORTS	\$0	(\$61)	\$0	\$0	0.00%				
BUS BENCH ADVERTISING	\$65,000	\$65,205	\$126,000	\$61,000	93.85%				
INVESTMENT INCOME	\$120,000	\$95,249	\$98,000	(\$22,000)	-18.33%				
GAIN(LOSS) ASSET DISPOSAL	\$55,000	\$0	\$55,000	\$0	0.00%				
STAPLES STREET CENTER	\$874,534	\$25,219	\$364,237	(\$510,297)	0.00%				
ON-BOARD BUS ADVERTISING	\$102,000	\$88,685	\$93,219	(\$8,781)	-8.61%				
OTHER INCOME	\$193,986	\$398,650	\$405,000	\$211,014	108.78%				
SALES TAX REVENUES	\$36,741,402	\$32,457,926	\$34,086,571	(\$2,654,831)	-7.23%				
FEDERAL CAPITAL GRANTS	\$3,960,664	\$1,599,336	\$2,240,000	(\$1,720,664)	-43.44%				
TOTAL FUND REVENUES	\$44,091,940	\$36,427,002	\$39,869,389	(\$4,222,551)	-9.58%				



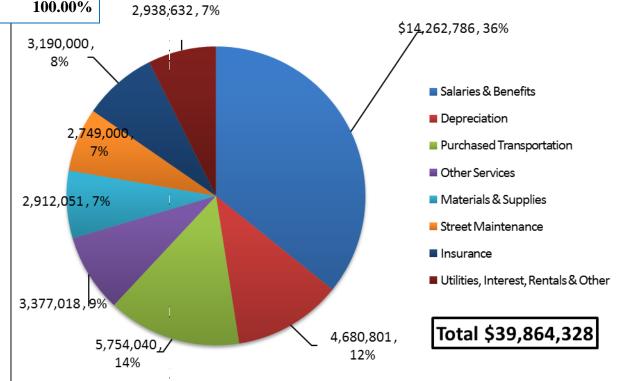
EXPENSES BY DEPARTMENT

	Proposed FY	
Department	2017	% of Budget
01 TRANSPORTATION	6,925,851	17.37%
02 CUSTOMER SERVICE CENTER	449,167	1.13%
03 PURCHASED TRANSPORTATION	5,754,040	14.43%
04 SERVICE DEVELOPMENT	425,411	1.07%
07 MIS	858,668	2.15%
11 VEHICLE MAINTENANCE	4,926,383	12.36%
21 FACILITIES MANAGEMENT	1,760,261	4.42%
40 PROCUREMENT	175,421	0.44%
41 CEO	625,904	1.57%
42 FINANCE AND ACCOUNTING	490,513	1.23%
43 MATERIALS MANAGEMENT	165,419	0.41%
44 HUMAN RESOURCES	5,312,120	13.33%
45 ADMINISTRATION	604,925	1.52%
49 INFASTRUCTURE PROGRAMS	195,405	0.49%
50 MARKETING AND COMMUNICATION	561,857	1.41%
52 SECURITY	1,262,929	3.17%
65 DEBT SERVICE	1,048,826	2.63%
77 STAPLE STREET CENTER	891,427	2.24%
80 TRANSFER TO CAPITAL	-	0.00%
85-SUBRECIPIENT GRANT AGREEMENTS	-	0.00%
88 STREET MAINTENANCE	2,749,000	6.90%
90 DEPRECIATION	4,680,801	11.74%
TOTAL EXPENSES	39,864,328	100.00%



Expense Category	FY2017	% of Budget
Salaries & Benefits	\$ 14,262,786	35.78%
Depreciation	4,680,801	11.74%
Purchased Transportation	5,754,040	14.43%
Other Services	3,377,018	8.47%
Materials & Supplies	2,912,051	7.30%
Street Maintenance	2,749,000	6.90%
Insurance	3,190,000	8.00%
Utilities, Interest, Rentals & Other	2,938,632	7.37%
Total Expenditures	\$ 39,864,328	100.00%

Summary of Expenditures By Category





OPERATING									
BUDGET									
OVERVIEW									
DEPARTMENT	BUD16	EST16	BASE17	\$ CHANGE	% CHANGE				
00 REVENUES	\$43,217,406	\$36,427,002		(\$3,348,017)	-7.75%				
76 SSC BALANCE SHEET	\$874,534		\$0	, ,					
TOTAL REVENUES	\$44,091,940	\$36,427,002			-9.58%				
01 TRANSPORTATION	\$7,153,341	\$6,799,161	\$6,925,851	(\$227,490)	-3.18%				
02 CUSTOMER SERVICE CENTER	\$254,498	\$285,648	\$449,167	\$194,669	76.49%				
03 PURCHASED TRANSPORTATION	\$5,589,214	\$5,644,733	\$5,754,040	\$164,826	2.95%				
04 SERVICE DEVELOPMENT	\$633,180	\$598,018	\$425,411	(\$207,769)	-32.81%				
07 MIS	\$600,643	\$834,609	\$858,668	\$258,025	42.96%				
11 VEHICLE MAINTENANCE	\$5,214,775	\$4,957,293	\$4,926,383	(\$288,392)	-5.53%				
21 FACILITIES MANAGEMENT	\$2,125,185	\$1,789,662	\$1,760,261	(\$364,924)	-17.17%				
40 PROCUREMENT	\$200,992	\$172,640	\$175,421	(\$25,571)	-12.72%				
41 CEO	\$659,292	\$635,689	\$625,904	(\$33,388)	-5.06%				
42 FINANCE AND ACCOUNTING	\$546,119	\$536,549	\$490,513	(\$55,606)	-10.18%				
43 MATERIALS MANAGEMENT	\$125,005	\$128,511	\$165,419	\$40,414	32.33%				
44 HUMAN RESOURCES	\$4,183,251	\$4,134,816	\$5,312,120	\$1,128,869	26.99%				
45 ADMINISTRATION	\$395,725	\$455,168	\$604,925	\$209,200	52.86%				
49 INFASTRUCTURE PROGRAMS	\$183,335	\$189,016	\$195,405	\$12,070	6.58%				
50 MARKETING AND COMMUNICATION	\$630,904	\$607,737	\$561,857	(\$69,047)	-10.94%				
52 SECURITY	\$1,119,702	\$1,230,750	\$1,262,929	\$143,227	12.79%				
65 DEBT SERVICE	\$1,065,045	\$1,065,045	\$1,048,826	(\$16,219)	-1.52%				
77 STAPLE STREET CENTER	\$874,533	\$143,229	\$891,427	\$16,894	1.93%				
80 TRANSFER TO CIP	\$528,568	\$0	\$0	(\$528,568)	-100.00%				
85-SUBRECIPIENT GRANT AGREEMENTS	\$838,086	\$0	\$0	(\$838,086)	-100.00%				
88 STREET MAINTENANCE	\$3,080,190	\$2,170,190	\$2,749,000	(\$331,190)	-10.75%				
90 DEPRECIATION	\$7,964,971	\$4,048,538	\$4,680,801	(\$3,284,170)	-41.23%				
TOTAL EXPENDITURES	\$43,966,554	\$36,427,002	\$39,864,328	(\$4,102,226)	-9.33%				
Revenues Over Expenses	125,386	0	5,061						



CC REGIONAL TRANSIT AUTHORITY

FUND DEPARTMENT DIVISION
01 FUND 01 TRANSPORTATION 01 TRANSPORTATION

	LINICITE			01 TRANSPORTATION						
LINE ITEM DETAIL										
LINE ITEMS	BUDGET	ESTIMATED	PROPOSED	\$	%					
LINE ITEMS	2016	2016	2017	CHANGE	CHANGE					
50101010 SALARIES AND WAGES - OPERATOR	\$4,990,006	\$4,869,809	\$5,151,628	\$161,622	3.249					
50102010 SALARIES AND WAGES - OTHER	\$1,159,535	\$937,627	\$910,450	(\$249,085)	-21.489					
50103010 OVERTIME - OTHER	\$1,000	\$30,962	\$45,000	\$44,000	4400.009					
50104010 OVERTIME - OPERATORS	\$521,115	\$571,322	\$520,000	(\$1,115)	-0.219					
50201010 MEDICARE	\$95,453	\$103,695	\$86,554	(\$8,899)	-9.329					
50205010 LIFE INSURANCE	\$33,408	\$24,331	\$31,872	(\$1,536)	-4.609					
50206010 DISABILITY INSURANCE	\$34,333	\$35,095	\$39,583	\$5,250	15.299					
50214110 TUITION REIMBURSEMENT	\$20,000	\$15,000	\$10,000	(\$10,000)	-50.009					
50214210 WORKERS COMPENSATION	\$73,691	\$54,800	\$0	(\$73,691)	-100.009					
50214310 INCENTIVE AWARDS	\$75,000	\$13,205	\$13,000	(\$62,000)	-82.679					
SALARIES AND BENEFITS TOTAL	\$7,003,541	\$6,655,847	\$6,808,087	(\$195,454)	-2.799					
50329910 OTHER PROFESSIONAL SERV	\$25,000	\$25,000	\$25,000	\$0	0.009					
SERVICES TOTAL	\$25,000	\$25,000	\$25,000	\$0	0.009					
50491110 OFFICE SUPPLIES	\$8,000	\$7,162	\$6,500	(\$1,500)	-18.759					
50491310 MINOR TOOLS AND EQUIPMENT	\$2,000	\$2,000	\$1,000	(\$1,000)	-50.009					
50491410 MINOR OFFICE EQUIPMENT	\$600	\$600	\$500	(\$100)	-16.679					
50492010 PRINTING	\$0	\$0	\$3,000	\$3,000	0.009					
50493010 UNIFORMS	\$54,000	\$53,280	\$52,904	(\$1,096)	-2.039					
50499910 OTHER MATERIALS AND SUPPL	\$18,000	\$18,222	\$5,000	(\$13,000)	-72.229					
MATERIALS AND SUPPLIES TOTAL	\$82,600	\$81,263	\$68,904	(\$13,696)	-16.589					
50901010 DUES AND SUBSCRIPTIONS	\$0	\$60	\$0	\$0	0.009					
50902110 TRAVEL, TRAINING AND MTNGS	\$37,000	\$36,333	\$15,060	(\$21,940)	-59.309					
50908010 ADVERT/PROMO MEDIA EXP.	\$1,600	\$1,600	\$1,600	\$0	0.009					
50909510 COMMUNITY SERVICES	\$0	\$455	\$0	\$0	0.009					
50909910 OTHER MISCELLANEOUS EXP.	\$3,600	(\$1,724)	\$6,700	\$3,100	86.119					
MISCELLANEOUS TOTAL	\$42,200	\$36,724	\$23,360	(\$18,840)	-44.649					
51201010 LEASES AND RENTALS	\$0	\$327	\$500	\$0	0.009					
LEASES AND RENTALS TOTAL	\$0	\$327	\$500	\$500	0.009					
01 TOTAL	\$7,153,341	\$6,799,161	\$6,925,851	(\$227,490)	-3.189					

CC REGIONAL TRANSIT AUTHORITY

FUND DEPARTMENT DIVISION
01 FUND 02 CUSTOMER SERVICE CENTER 02 CUSTOMER SERVICE CENTER

LINE ITEMS	BUDGET	ESTIMATE	PROPOSED	\$	%
LIIVE ITEIVIS	2016	2016	2017	CHANGE	CHANGE
50102010 SALARIES AND WAGES - OTHER	\$134,246	\$139,815	\$289,424	\$155,178	115.59%
50103010 OVERTIME - OTHER	\$659	\$659	\$0	(\$659)	-100.00%
50201010 MEDICARE	\$1,998	\$2,546	\$4,197	\$2,199	110.06%
50205010 LIFE INSURANCE	\$960	\$960	\$1,498	\$538	56.04%
50206010 DISABILITY INSURANCE	\$854	\$954	\$1,967	\$1,113	130.33%
50214110 TUITION REIMBURSEMENT	\$0	\$358	\$13,000	\$13,000	0.00%
SALARIES AND BENEFITS TOTAL	\$138,717	\$145,292	\$310,086	\$171,369	123.54%
50329910 OTHER PROFESSIONAL SERV	\$1,500	\$1,500	\$16,000	\$14,500	966.67%
50330010 TEMPORARY SERVICES	\$1,000	\$1,833	\$0	(\$1,000)	-100.00%
50346010 CONTRACTED MAINTENANCE	\$500	\$500	\$500	\$0	0.00%
SERVICES TOTAL	\$3,000	\$3,833	\$16,500	\$13,500	450.00%
50490410 PROMOTIONAL SUPPLIES	\$1,000	\$1,000	\$0	(\$1,000)	-100.00%
50491110 OFFICE SUPPLIES	\$2,000	\$2,000	\$1,000	(\$1,000)	-50.00%
50491210 POSTAGE AND EXPRESS	\$500	\$500	\$500	\$0	0.00%
50491310 MINOR TOOLS AND EQUIPMENT	\$0	\$0	\$190	\$190	0.00%
50491410 MINOR OFFICE EQUIPMENT	\$500	\$500	\$500	\$0	0.00%
50492010 PRINTING	\$97,000	\$97,000	\$106,000	\$9,000	9.28%
50493010 UNIFORMS	\$1,000	\$1,000	\$1,000	\$0	0.00%
50499910 OTHER MATERIALS AND SUPPL	\$300	\$300	\$300	\$0	0.00%
MATERIALS AND SUPPLIES TOTAL	\$102,300	\$102,300	\$109,300	\$7,000	6.84%
50901010 DUES AND SUBSCRIPTIONS	\$25	\$25	\$125	\$100	400.00%
50902110 TRAVEL, TRAINING AND MTNGS	\$2,500	\$2,500	\$5,200	\$2,700	108.00%
MISCELLANEOUS TOTAL	\$2,525	\$2,525	\$5,325	\$2,800	110.89%
51201010 LEASES AND RENTALS	\$7,956	\$31,698	\$7,956	\$0	0.00%
LEASES AND RENTALS TOTAL	\$7,956	\$31,698	\$7,956	\$0	0.00%
02 TOTAL	\$254,498	\$285,648	\$449,167	\$194,669	76.49%



CC REGIONAL TRANSIT AUTHORITY								
FUND	DEPART	MENT	DIVISION					
01 FUND	03 PURC	HASED	03 PURCHASED TRANSPORTATION					
	LINE ITE	M DETAIL						
LINE ITEMS	BUDGET	ESTIMATE	PROPOSED	\$	%			
LINE ITEMS	2016	2016	2017	CHANGE	CHANGE			
50102010 SALARIES AND WAGES - OTHER	\$75,232	\$72,905	\$0	(\$75,232)	-100.00%			
50103010 OVERTIME - OTHER	\$1,512	\$172	\$0	(\$1,512)	-100.00%			
50201010 MEDICARE	\$1,114	\$1,156	\$0	(\$1,114)	-100.00%			
50205010 LIFE INSURANCE	\$384	\$384	\$0	(\$384)	-100.00%			
50206010 DISABILITY INSURANCE	\$522	\$580	\$0	(\$522)	-100.00%			
50214310 INCENTIVE AWARDS	\$0	\$0	\$0	\$0	0.00%			
SALARIES AND BENEFITS TOTAL	\$78,815	\$75,197	\$0	(\$78,815)	-100.00%			
50329910 OTHER PROFESSIONAL SERV	\$25,000	\$25,000	\$0	(\$25,000)	-100.00%			
SERVICES TOTAL	\$25,000	\$25,000	\$0	(\$25,000)	-100.00%			
50491110 OFFICE SUPPLIES	\$600	\$1,513	\$0	(\$600)	-100.00%			
MATERIALS AND SUPPLIES TOTAL	\$600	\$1,513	\$0	(\$600)	-100.00%			
50801010 CONTRACTED DEMAND RESPONSE	\$30,000	\$30,000	\$7,500	(\$22,500)	-75.00%			
50802010 CONTRACT FIXED ROUTE	\$275,000	\$275,000	\$521,982	\$246,982	89.81%			
50803310 HARBOR FERRY SERVICE	\$12,000	\$12,000	\$5,000	(\$7,000)	-58.33%			
50803410 ROBSTOWN #34	\$200,000	\$200,000	\$185,000	(\$15,000)	-7.50%			
50803610 TEXAS AANDM WAVE	\$145,000	\$145,000	\$195,000	\$50,000	34.48%			
50803910 B-LINE FUEL	\$400,000	\$400,000	\$210,000	(\$190,000)	-47.50%			
50804010 B-LINE SERVICE	\$3,800,000	\$3,858,224	\$4,054,558	\$254,558	6.70%			
50805010 PORT ARANSAS FLEXI-B	\$85,000	\$85,000	\$100,000	\$15,000	17.65%			
50805110 PORT ARANSAS TROLLEY SERVICE	\$110,000	\$110,000	\$100,000	(\$10,000)	-9.09%			
50807010 RURAL - ROUTE 67	\$275,000	\$275,000	\$225,000	(\$50,000)	-18.18%			
50808010 PT/VANPOOL	\$136,800	\$136,800	\$150,000	\$13,200	9.65%			
PURCHASED TRANSPORTATION TOTAL	\$5,468,800	\$5,527,024	\$5,754,040	\$285,240	5.22%			
50902110 TRAVEL, TRAINING AND MTNGS	\$15,500	\$15,500	\$0	(\$15,500)	-100.00%			
MISŒLIANEOUS TOTAL	\$15,999	\$15,999	\$0	(\$15,999)	-100.00%			
03 TOTAL	\$5,589,214	\$5,644,733	\$5,754,040	\$164,826	2.95%			

CC REGIONAL TRANSIT AUTHORITY									
FUND 01 FUND	DEPART		DIVISION 04 SERVICE DEVELOPMENT						
LINE ITEM DETAIL									
LINE ITEMS	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017	\$ CHANGE	% CHANGE				
50102010 SALARIES AND WAGES - OTHER	\$305,437	\$265,447	\$303,805	(\$1,632)	-0.53%				
50201010 MEDICARE	\$4,434	\$4,302	\$4,405	(\$29)	-0.65%				
50205010 LIFE INSURANCE	\$960	\$768	\$960	\$0	0.00%				
50206010 DISABILITY INSURANCE	\$2,078	\$2,111	\$2,066	(\$12)	-0.58%				
SALARIES AND BENEFITS TOTAL	\$313,202	\$272,628	\$311,236	(\$1,966)	-0.63%				
50329910 OTHER PROFESSIONAL SERV	\$313,828	\$320,243	\$110,000	(\$203,828)	-64.95%				
SERVICES TOTAL	\$313,828	\$320,243	\$110,000	(\$203,828)	-64.95%				
50491110 OFFICE SUPPLIES	\$250	\$438	\$150	(\$100)	-40.00%				
MATERIALS AND SUPPLIES TOTAL	\$250	\$438	\$150	(\$100)	-40.00%				
50901010 DUES AND SUBSCRIPTIONS	\$650	\$50	\$825	\$175	26.92%				
50902110 TRAVEL, TRAINING AND MTNGS	\$5,000	\$4,659	\$2,950	(\$2,050)	-41.00%				
50908010 ADVERT/PROMO MEDIA EXP.	\$250	\$0	\$250	\$0	0.00%				
MISCELLANEOUS TOTAL	\$5,900	\$4,709	\$4,025	(\$1,875)	-31.78%				
04 TOTAL	\$633,180	\$598,018	\$425,411	(\$207,769)	-32.81%				



FUND	DEPART	DEPARTMENT DIVISION			
01 FUND	07 N	ИIS		07 MIS	
	LINE ITE	M DETAIL			
LINE ITEMS	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017	\$ CHANGE	% CHANGE
50102010 SALARIES AND WAGES - OTHER	\$146,026	\$258,178	\$291,491	\$145,465	99.62%
50103010 OVERTIME - OTHER	\$320	\$1,156	\$0	(\$320)	-100.00%
50201010 MEDICARE	\$2,107	\$4,113	\$4,226	\$2,119	100.57%
50205010 LIFE INSURANCE	\$576	\$1,127	\$1,152	\$576	100.00%
50206010 DISABILITY INSURANCE	\$930	\$1,898	\$1,982	\$1,052	113.15%
50213010 UNIFORM AND TOOL ALLOWANCE	\$0	\$0	\$1,350	\$1,350	0.00%
50214110 TUITION REIMBURSEMENT	\$15,000	\$14,000	\$14,000	(\$1,000)	-6.67%
50214210 WORKERS COMPENSATION	\$94	\$94	\$0	(\$94)	-100.00%
SALARIES AND BENEFITS TOTAL	\$165,053	\$280,566	\$314,201	\$149,148	90.36%
50326010 COMPUTER CONSULTING SERV	\$15,000	\$15,000	\$0	(\$15,000)	-100.00%
50346010 CONTRACTED MAINTENANCE	\$236,370	\$218,998	\$254,181	\$17,811	7.54%
SERVICES TOTAL	\$251,370	\$233,998	\$254,181	\$2,811	1.12%
50490110 REPAIR PARTS	\$0	\$37,650	\$38,113	\$38,113	0.00%
50491210 POSTAGE AND EXPRESS	\$500	\$735	\$750	\$250	50.00%
50491410 MINOR OFFICE EQUIPMENT	\$36,530	\$62,062	\$21,555	(\$14,975)	-40.99%
50493010 UNIFORMS	\$450	\$450	\$450	\$0	0.00%
MATERIALS AND SUPPLIES TOTAL	\$37,480	\$100,897	\$60,868	\$23,388	62.40%
50502010 TELECOMMUNICATIONS	\$116,597	\$186,375	\$197,916	\$81,319	69.74%
UTILITIES TOTAL	\$116,597	\$186,375	\$197,916	\$81,319	69.74%
50901010 DUES AND SUBSCRIPTIONS	\$2,280	\$4,709	\$2,880	\$600	26.32%
50902110 TRAVEL, TRAINING AND MTNGS	\$5,500	\$2,976	\$3,500	(\$2,000)	-36.36%
MISCELLANEOUS TOTAL	\$7,780	\$7,686	\$6,380	(\$1,400)	-17.99%
51201010 LEASES AND RENTALS	\$22,362	\$25,088	\$25,122	\$2,760	12.34%
LEASES AND RENTALS TOTAL	\$22,362	\$25,088	\$25,122	\$2,760	12.34%
07 TOTAL	\$600,643	\$834,609	\$858,668	\$258,026	42.96%

CC RE	GIONAL TR	ANSIT AUT	HORITY		
FUND	DEPART			DIVISION	
01 FUND	11 VEHICLE MA		11 VF	HICLE MAINTENA	NCF
72.000		M DETAIL			
LINE ITEMS	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017	\$ CHANGE	% CHANGE
50102010 SALARIES AND WAGES - OTHER	\$1,592,709	\$1,404,187	\$1,560,669	(\$32,040)	-2.01%
50103010 OVERTIME - OTHER	\$113,540	\$86,984	\$84,477	(\$29,063)	-25.60%
50201010 MEDICARE	\$23,579	\$24,390	\$22,634	(\$945)	-4.01%
50205010 LIFE INSURANCE	\$7,680	\$5,952	\$7,104	(\$576)	-7.50%
50206010 DISABILITY INSURANCE	\$10,280	\$8,822	\$10,606	\$326	3.17%
50213010 UNIFORM AND TOOL ALLOWANCE	\$3,850	\$1,798	\$3,850	\$0	0.00%
50214110 TUITION REIMBURSEMENT	\$5,600	\$4,413	\$5,600	\$0	0.00%
50214310 INCENTIVE AWARDS	\$2,000	\$2,612	\$2,000	\$0	0.00%
SALARIES AND BENEFITS TOTAL	\$1,759,238	\$1,539,157	\$1,696,940	(\$62,298)	-3.54%
50329910 OTHER PROFESSIONAL SERV	\$0	\$2,386	\$0	\$0	0.00%
50329910 OTHER PROFESSIONAL SERV 50330010 TEMPORARY SERVICES	\$40.960	\$4.461	\$16.000	(\$24,960)	-60.94%
50344010 REFUSE REMOVAL	\$40,980	\$743	\$10,000	(324,960)	0.00%
50344010 REPUSE REMOVAL 50346010 CONTRACTED MAINTENANCE	\$90,499	\$55,324	\$134,000	\$43,501	48.07%
50346610 CONTRACTED MAINTENANCE	\$194,200	\$157,411	\$154,000	(\$194,200)	-100.00%
SERVICES TOTAL	\$325,659	\$220,378	\$150,000	(\$175,659)	-53.94%
SERVICES TOTAL	3323,039	3220,378	\$130,000	(\$175,055)	-33.9476
50401010 FUEL AND LUBRICANTS	\$1,104,547	\$850,632	\$746,511	(\$358,036)	-32.41%
50401110 FUEL AND LUBRICANT TAXES	\$173,920	\$69,987	\$95,000	(\$78,920)	-45.38%
50401210 FREIGHT, DELIVERY, ENVIRMNTL FEE	\$2,700	\$933	\$1,000	(\$1,700)	-62.96%
50401310 SPILL TAX AND L.U.S.T.	\$3,900	\$1,017	\$1,000	(\$2,900)	-74.36%
50402010 TIRES AND TUBES	\$116,250	\$176,200	\$127,162	\$10,912	9.39%
50490110 REPAIR PARTS	\$952,150	\$1,335,048	\$1,194,400	\$242,250	25.44%
50490210 BUS CLEANING SUPPLIES	\$13,200	\$0	\$18,000	\$4,800	36.36%
50490310 BUILDING MAINT MATERIALS	\$0	\$615	\$0	\$0	0.00%
50490510 VEHICLE MAINTENANCE MANDS	\$150,000	\$167,650	\$50,000	(\$100,000)	-66.67%
50491110 OFFICE SUPPLIES	\$4,000	\$6,351	\$4,000	\$0	0.00%
50491210 POSTAGE AND EXPRESS	\$18,000	\$15,571	\$18,000	\$0	0.00%
50491310 MINOR TOOLS AND EQUIPMENT	\$15,000	\$3,709	\$8,000	(\$7,000)	-46.67%
50491410 MINOR OFFICE EQUIPMENT	\$2,000	\$0	\$2,000	\$0	0.00%
50493010 UNIFORMS	\$45,120	\$45,048	\$45,120	\$0	0.00%
50499910 OTHER MATERIALS AND SUPPL	\$35,691	\$18,859	\$13,500	(\$22,191)	-62.18%
MATERIALS AND SUPPLIES TOTAL	\$2,636,478	\$2,691,619	\$2,323,693	(\$312,785)	-11.86%
50502110 ELECTRICITY	\$240,000	\$139,416	\$150,000	(\$90,000)	-37.50%
50502210 WATER AND GAS	\$204,000	\$0	\$540,000	\$336,000	164.71%
UTILITIES TOTAL	\$444,000	\$139,416	\$690,000	\$246,000	55.41%
50901010 DUES AND SUBSCRIPTIONS	\$0	\$3,103	\$25,850	\$25,850	0.00%
	\$0 \$49.400	\$3,103	\$25,850	\$25,850 (\$9,500)	-19.23%
50902110 TRAVEL, TRAINING AND MTNGS MISCELLANEOUS TOTAL	\$49,400	\$63,748	\$65,750	\$16,350	33.10%
E1201010 LEACES AND DENTALS	60	62.075	ć.	£ 0	0.000
51201010 LEASES AND RENTALS LEASES AND RENTALS TOTAL	\$0 \$0	\$2,975 \$2,975	\$0 \$0	\$0 \$0	0.00%
44 TOTAL	\$5,214,775	\$4,657,293	\$4,926,383	(\$288.392)	-5.53%
11 TOTAL	\$5,214,775	\$4,057,293	\$4,920,383	(\$288,392)	-5.53%



LEASES AND RENTALS TOTAL

21 TOTAL

CC REGIONAL TRANSIT AUTHORITY									
FUND	DEPART	TMENT	DIVISION						
01 FUND	21 FACILITIES N	MANAGEMENT	21 FACILITIES MANAGEMENT						
LINE ITEM DETAIL									
LINE ITEMS	BUDGET	ESTIMATED	PROPOSED	\$	%				
LIIVE ITEIVIS	2016	2016	2017	CHANGE	CHANGE				
50102010 SALARIES AND WAGES - OTHER	\$405,037	\$427,651	\$437,256	\$32,219	7.95%				
50103010 OVERTIME - OTHER	\$14,580	\$9,902	\$14,580	\$0	0.009				
50201010 MEDICARE	\$6,166	\$6,973	\$6,343	\$177	2.879				
50205010 LIFE INSURANCE	\$2,937	\$2,884	\$2,880	(\$57)	-1.949				
50206010 DISABILITY INSURANCE	\$2,755	\$2,803	\$2,972	\$217	7.889				
50214110 TUITION REIMBURSEMENT	\$0	\$0	\$5,000	\$5,000	0.009				
50214310 INCENTIVE AWARDS	\$0	\$347	\$0	\$0	0.009				
SALARIES AND BENEFITS TOTAL	\$431,475	\$450,561	\$469,031	\$37,556	8.709				
50330010 TEMPORARY SERVICES	\$3,360	\$3,360	\$0	(\$3,360)	-100.009				
50344010 REFUSE REMOVAL	\$121,995	\$107,365	\$74,400	(\$47,595)	-39.019				
50346010 CONTRACTED MAINTENANCE	\$410,000	\$375,722	\$340,000	(\$70,000)	-17.079				
50346210 CONTRACTED BLDG MAINT	\$102,500	\$78,856	\$65,000	(\$37,500)	-36.599				
50346410 CONTRACTED SHELTER MAINT	\$537,085	\$408,818	\$337,500	(\$199,585)	-37.169				
SERVICES TOTAL	\$1,174,940	\$974,121	\$816,900	(\$358,040)	-30.479				
50401210 FREIGHT, DELIVERY, ENVIRMNTL FEE	\$0	\$197	\$0	\$0	0.009				
50490310 BUILDING MAINT MATERIALS	\$159,500	\$90,149	\$109,500	(\$50,000)	-31.359				
50490510 VEHICLE MAINTENANCE MANDS	\$0	\$145	\$0	\$0	0.009				
50490610 SHELTER MAINT SUPPLIES	\$60,000	\$26,192	\$50,000	(\$10,000)	-16.679				
50491110 OFFICE SUPPLIES	\$0	\$737	\$1,500	\$1,500	0.009				
50491310 MINOR TOOLS AND EQUIPMENT	\$15,000	\$11,525	\$15,000	\$0	0.009				
50493010 UNIFORMS	\$15,230	\$12,846	\$15,230	\$0	0.009				
MATERIALS AND SUPPLIES TOTAL	\$249,730	\$141,792	\$191,230	(\$58,500)	-23.439				
50502110 ELECTRICITY	\$188,200	\$200,530	\$224,940	\$36,740	19.529				
50502210 WATER AND GAS	\$62,340	\$18,107	\$45,160	(\$17,180)	-27.569				
UTILITIES TOTAL	\$250,540	\$218,637	\$270,100	\$19,560	7.819				
50902110 TRAVEL, TRAINING AND MTNGS	\$5,000	\$448	\$2,500	(\$2,500)	-50.009				
50909910 OTHER MISCELLANEOUS EXP.	\$5,000	\$1,603	\$2,000	(\$3,000)	-60.009				
MISCELLANEOUS TOTAL	\$10,000	\$2,051	\$4,500	(\$5,500)	-55.00%				
51201010 LEASES AND RENTALS	\$8,500	\$2,500	\$8,500	\$0	0.009				

\$8,500

\$2,125,185

\$2,500

\$1,789,662

\$8,500

\$1,760,261

0.00%

-17.17%

\$0

(\$364,924)

CC REGIONAL TRANSIT AUTHORITY										
FUND 01 FUND	DEPART 40 PROCU	REMENT	DIVISION 40 PROCUREMENT							
LINE ITEM DETAIL BUDGET ESTIMATED PROPOSED \$ %										
LINE ITEMS	BUDGET 2016	2016	PROPOSED 2017	\$ CHANGE	% CHANGE					
50102010 SALARIES AND WAGES - OTHER	\$157,307	\$107,550	\$158,372	\$1,065	0.68%					
50103010 OVERTIME - OTHER	\$2,143	\$870	\$0	(\$2,143)	-100.00%					
50201010 MEDICARE	\$2,307	\$1,069	\$2,297	(\$10)	-0.44%					
50205010 LIFE INSURANCE	\$576	\$384	\$576	\$0	0.00%					
50206010 DISABILITY INSURANCE	\$819	\$406	\$1,076	\$257	31.44%					
50214110 TUITION REIMBURSEMENT	\$10,000	\$0	\$0	(\$10,000)	-100.00%					
SALARIES AND BENEFITS TOTAL	\$173,152	\$110,280	\$162,321	(\$10,831)	-6.25%					
50330010 TEMPORARY SERVICES	\$0	\$44,244	\$0	\$0	0.00%					
50346610 CONTRACTED VEHICLE MAINT	\$0	\$338	\$0	\$0	0.00%					
SERVICES TOTAL	\$0	\$44,582	\$0	\$0	0.00%					
50491110 OFFICE SUPPLIES	\$3,540	\$3,939	\$3,000	(\$540)	-15.25%					
50493010 UNIFORMS	\$500	\$0	\$500	\$0	0.00%					
MATERIALS AND SUPPLIES TOTAL	\$4,040	\$3,945	\$3,500	(\$540)	-13.37%					
50901010 DUES AND SUBSCRIPTIONS	\$500	\$0	\$500	\$0	0.00%					
50902110 TRAVEL, TRAINING AND MTNGS	\$17,300	\$12,270	\$4,100	(\$13,200)	-76.30%					
50908010 ADVERT/PROMO MEDIA EXP.	\$6,000	\$1,562	\$5,000	(\$1,000)	-16.67%					
MISCELLANEOUS TOTAL	\$23,800	\$13,833	\$9,600	(\$14,200)	-59.66%					
40 TOTAL	\$200,992	\$172,640	\$175,421	(\$25,571)	-12.72%					



CC REGIONAL TRANSIT AUTHORITY											
FUND 01 FUND	DEPART 41 C			DIVISION 41 CEO							
LINE ITEM DETAIL											
UNE ITEMS	BUDGET 2016	ESTIMATED 2016	PROPOSED 2017	\$ CHANGE	% CHANGE						
50102010 SALARIES AND WAGES - OTHER	\$223,233	\$156,048	\$171,006	(\$52,227)	-23.40%						
50201010 MEDICARE	\$3,237	\$2,700	\$2,480	(\$757)	-23.38%						
50202010 PENSION	\$0	\$8,585	\$0	\$0	0.00%						
50205010 LIFE INSURANCE	\$384	\$192	\$192	(\$192)	-50.00%						
50206010 DISABILITY INSURANCE	\$1,119	\$653	\$1,163	\$44	3.93%						
SALARIES AND BENEFITS TOTAL	\$227,973	\$168,178	\$174,841	(\$53,132)	-23.31%						
50322010 CONSULTING SERVICES	\$139,000	\$137,500	\$153,000	\$14,000	10.07%						
50324010 LEGAL FEES	\$85,000	\$75,000	\$60,000	(\$25,000)	-29.41%						
50329910 OTHER PROFESSIONAL SERV	\$7,650	\$6,500	\$0	(\$7,650)	-100.00%						
50330010 TEMPORARY SERVICES	\$0	\$28,589	\$0	\$0	0.00%						
SERVICES TOTAL	\$231,650	\$247,589	\$213,000	(\$18,650)	-8.05%						
50491110 OFFICE SUPPLIES	\$1,500	\$2,000	\$2,500	\$1,000	66.67%						
50491210 POSTAGE AND EXPRESS	\$160	\$160	\$160	\$0	0.00%						
MATERIALS AND SUPPLIES TOTAL	\$1,660	\$2,160	\$2,660	\$1,000	60.24%						
50901010 DUES AND SUBSCRIPTIONS	\$62,159	\$66,912	\$66,135	\$3,976	6.40%						
50902110 TRAVEL, TRAINING AND MTNGS	\$98,250	\$86,952	\$93,200	(\$5,050)	-5.14%						
50908010 ADVERT/PROMO MEDIA EXP.	\$0	\$30,176	\$51,968	\$51,968	0.00%						
50909510 COMMUNITY SERVICES	\$25,600	\$25,512	\$19,100	(\$6,500)	-25.39%						
50909910 OTHER MISCELLANEOUS EXP.	\$12,000	\$8,212	\$5,000	(\$7,000)	-58.33%						
MISCELLANEOUS TOTAL	\$198,009	\$217,763	\$235,403	\$37,394	18.89%						
41 TOTAL	\$659,292	\$635,689	\$625,904	(\$33,388)	-5.06%						

CC REGIONAL TRANSIT AUTHORITY		
DEPARTMENT	DIVISION	

01 FUND 42 FINANCE AND ACCOUNTING 42 FINANCE AND ACCOUNTING

FUND

LINE ITEM DETAIL									
LINE ITEMS	BUDGET	ESTIMATED	PROPOSED	\$	%				
LINE HEIVIS	2016	2016	2017	CHANGE	CHANGE				
50102010 SALARIES AND WAGES - OTHER	\$324,001	\$320,559	\$326,977	\$2,976	0.92%				
50103010 OVERTIME - OTHER	\$4,869	\$4,743	\$175	(\$4,694)	-96.41%				
50201010 MEDICARE	\$4,769	\$4,457	\$4,740	(\$29)	-0.61%				
50205010 LIFE INSURANCE	\$1,114	\$960	\$1,152	\$38	3.41%				
50206010 DISABILITY INSURANCE	\$1,981	\$1,800	\$1,954	(\$27)	-1.36%				
50214110 TUITION REIMBURSEMENT	\$10,000	\$7,765	\$0	(\$10,000)	-100.00%				
SALARIES AND BENEFITS TOTAL	\$346,734	\$340,284	\$334,998	(\$11,736)	-3.38%				
50329910 OTHER PROFESSIONAL SERV	\$156,180	\$123,803	\$116,495	(\$39,685)	-25.41%				
50330010 TEMPORARY SERVICES	\$0	\$22,498	\$0	\$0 "	#DIV/0!				
50346010 CONTRACTED MAINTENANCE	\$26,265	\$33,164	\$28,550	\$2,285	8.70%				
SERVICES TOTAL	\$182,445	\$179,465	\$145,045	(\$37,400)	-20.50%				
50491110 OFFICE SUPPLIES	\$1,100	\$2,297	\$2,100	\$1,000	90.91%				
50491210 POSTAGE AND EXPRESS	\$100	\$38	\$50	(\$50)	-50.00%				
50491410 MINOR OFFICE EQUIPMENT	\$1,250	\$800	\$150	(\$1,100)	-88.00%				
50492010 PRINTING	\$1,600	\$1,072	\$1,400	(\$200)	-12.50%				
MATERIALS AND SUPPLIES TOTAL	\$4,050	\$4,207	\$3,700	(\$350)	-8.64%				
50901010 DUES AND SUBSCRIPTIONS	\$2,340	\$2,326	\$2,340	\$0	0.00%				
50902110 TRAVEL, TRAINING AND MTNGS	\$10,000	\$9,786	\$3,500	(\$6,500)	-65.00%				
50909910 OTHER MISCELLANEOUS EXP.	\$550	\$480	\$930	\$380	69.09%				
MISCELLANEOUS TOTAL	\$12,890	\$12,592	\$6,770	(\$6,120)	-47.48%				
42 TOTAL	\$546,119	\$536,549	\$490,513	(\$55,606)	-10.18%				



CC REGIONAL TRANSIT AUTHORITY										
FUND	DEPARTMENT DIVISION									
01 FUND	43 MATERIALS I	MANAGEMENT	43 MA	TERIALS MANAG	EMENT					
LINE ITEM DETAIL										
LINE ITEMS	BUDGET	ESTIMATED	PROPOSED	\$	%					
LINE HEIVIS	2016	2016	2017	CHANGE	CHANGE					
50102010 SALARIES AND WAGES - OTHER	\$108,142	\$107,177	\$150,071	\$41,929	38.77%					
50103010 OVERTIME - OTHER	\$10,546	\$15,499	\$9,124	(\$1,422)	-13.48%					
50201010 MEDICARE	\$1,721	\$1,911	\$2,103	\$382	22.20%					
50205010 LIFE INSURANCE	\$576	\$576	\$768	\$192	33.33%					
50206010 DISABILITY INSURANCE	\$760	\$834	\$986	\$226	29.81%					
SALARIES AND BENEFITS TOTAL	\$121,745	\$125,996	\$163,052	\$41,307	33.93%					
50329910 OTHER PROFESSIONAL SERV	\$0	\$200	\$0	\$0	#DIV/0!					
SERVICES TOTAL	\$0	\$200	\$0	\$0	#DIV/0!					
50491110 OFFICE SUPPLIES	\$800	\$514	\$300	(\$500)	-62.50%					
50493010 UNIFORMS	\$2,460	\$1,801	\$2,067	(\$393)	-15.98%					
MATERIALS AND SUPPLIES TOTAL	\$3,260	\$2,315	\$2,367	(\$893)	-27.39%					
43 TOTAL	\$125,005	\$128,511	\$165,419	\$40,414	32.33%					

CC REGIONAL TRANSIT AUTHORITY											
FUND		DIVISION									
01 FUND	44 HUMAN R	RESOURCES	44 H	IUMAN RESOURC	ES						
LINE ITEM DETAIL											
	BUDGET	ESTIMATED	PROPOSED	\$	%						
LINE ITEMS	2016	2016	2017	CHANGE	CHANGE						
50102010 SALARIES AND WAGES - OTHER	\$510,540	\$110,582	\$816,558	\$306,018	59.94%						
50103010 OVERTIME - OTHER	\$4,750	\$0	\$0	(\$4,750)	-100.00%						
50201010 MEDICARE	\$7,466	\$1,913	\$2,805	(\$4,661)	-62.43%						
50202010 PENSION	\$924,312	\$654,732	\$1,383,969	\$459,657	49.73%						
50204010 DENTAL	\$32,000	\$87,791	\$88,000	\$56,000	175.00%						
50205010 LIFE INSURANCE	\$576	\$192	\$1,152	\$576	100.00%						
50206010 DISABILITY INSURANCE	\$2,348	\$378	\$2,267	(\$81)	-3.47%						
50207010 UNEMPLOYMENT	\$48,912	\$21,549	\$42,500	(\$6,412)	-13.11%						
50214110 TUITION REIMBURSEMENT	\$20,000	\$0	\$5,000	(\$15,000)	-75.00%						
50214210 WORKERS COMPENSATION	\$91,079	\$117,833	\$120,000	\$28,921	31.75%						
50214310 INCENTIVE AWARDS	\$900	\$781	\$1,100	\$200	22.22%						
SALARIES AND BENEFITS TOTAL	\$1,642,883	\$995,752	\$2,463,351	\$820,468	49.94%						
50322010 CONSULTING SERVICES	\$48,000	\$56,420	\$88,000	\$40,000	83.33%						
50324010 LEGAL FEES	\$70,000	\$19,600	\$25,000	(\$45,000)	-64.29%						
50329910 OTHER PROFESSIONAL SERV	\$22,870	\$28,511	\$35,220	\$12,350	54.00%						
50330010 TEMPORARY SERVICES	\$16,525	\$24,510	\$0	(\$16,525)	-100.00%						
50372010 EMPLOYEE EXAMS	\$32,005	\$27,404	\$23,045	(\$8,960)	-28.00%						
SERVICES TOTAL	\$189,400	\$156,445	\$171,265	(\$18,135)	-9.57%						
50490410 PROMOTIONAL SUPPLIES	\$11,350	\$6,101	\$8,350	(\$3,000)	-26.43%						
50491110 OFFICE SUPPLIES	\$0	\$2,310	\$500	\$500	0.00%						
50491210 POSTAGE AND EXPRESS	\$0	\$88	\$0	\$0	0.00%						
50492010 PRINTING	\$1,300	\$450	\$1,600	\$300	23.08%						
50493010 UNIFORMS	\$200	\$0	\$150	(\$50)	-25.00%						
50499910 OTHER MATERIALS AND SUPPL	\$0	\$0	\$1,440	\$1,440	0.00%						
MATERIALS AND SUPPLIES TOTAL	\$12,850	\$8,949	\$12,189	(\$661)	-5.14%						
50610010 HEALTH CARE SELF INSURANCE	\$2,290,603	\$2,937,683	\$2,650,000	\$359,397	15.69%						
INSURANCE TOTAL	\$2,290,603	\$2,937,683	\$2,650,000	\$359,397	15.69%						
50901010 DUES AND SUBSCRIPTIONS	\$1,590	\$340	\$1,840	\$250	15.72%						
50902110 TRAVEL, TRAINING AND MTNGS	\$9,600	\$28,569	\$3,500	(\$6,100)	-63.54%						
50908010 ADVERT/PROMO MEDIA EXP.	\$13,950	\$4,615	\$5,000	(\$8,950)	-64.16%						
50909510 COMMUNITY SERVICES	\$400	\$0	\$800	\$400	100.00%						
50909910 OTHER MISCELLANEOUS EXP.	\$21,975	\$2,463	\$4,175	(\$17,800)	-81.00%						
MISCELLANEOUS TOTAL	\$47,515	\$35,988	\$15,315	(\$32,200)	-67.77%						

\$4,183,251

\$4,134,816

\$5,312,120

\$1,128,869

26.99%

44 TOTAL



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FUND DEPARTMENT DIVISION
01 FUND 45 ADMINISTRATION 45 ADMINISTRATION

	LINE ITE	M DETAIL			
LINE ITERAC	BUDGET	ESTIMATED	PROPOSED	\$	%
LINE ITEMS	2016	2016	2017	CHANGE	CHANGE
50102010 SALARIES AND WAGES - OTHER	\$260,350	\$255,195	\$421,993	\$161,643	62.09%
50103010 OVERTIME - OTHER	\$1,600	\$2,840	\$0	(\$1,600)	-100.00%
50201010 MEDICARE	\$3,791	\$3,533	\$6,120	\$2,329	61.43%
50205010 LIFE INSURANCE	\$960	\$937	\$1,344	\$384	40.00%
50206010 DISABILITY INSURANCE	\$1,600	\$1,429	\$2,868	\$1,268	79.25%
50214110 TUITION REIMBURSEMENT	\$3,000	\$8,553	\$0	(\$3,000)	-100.00%
SALARIES AND BENEFITS TOTAL	\$271,301	\$272,487	\$432,325	\$161,024	59.35%
50322010 CONSULTING SERVICES	\$0	\$23,143	\$80,000	\$80,000	0.00%
50324010 LEGAL FEES	\$2,400	\$1,200	\$1,000	(\$1,400)	-58.33%
50326010 COMPUTER CONSULTING SERV	\$19,000	\$15,540	\$0	(\$19,000)	-100.00%
50329910 OTHER PROFESSIONAL SERV	\$21,000	\$38,089	\$15,000	(\$6,000)	-28.57%
50330010 TEMPORARY SERVICES	\$6,600	\$4,890	\$0	(\$6,600)	-100.00%
50346010 CONTRACTED MAINTENANCE	\$11,000	\$33,694	\$36,000	\$25,000	227.27%
SERVICES TOTAL	\$60,000	\$116,557	\$132,000	\$72,000	120.00%
50490410 PROMOTIONAL SUPPLIES	\$2,500	\$2,500	\$2,500	\$0	0.00%
50491110 OFFICE SUPPLIES	\$26,000	\$22,532	\$12,000	(\$14,000)	-53.85%
50491210 POSTAGE AND EXPRESS	\$5,000	\$2,163	\$15,000	\$10,000	200.00%
50491310 MINOR TOOLS AND EQUIPMENT	\$0	\$1,498	\$0	\$0	0.00%
50492010 PRINTING	\$1,500	\$516	\$500	(\$1,000)	-66.67%
MATERIALS AND SUPPLIES TOTAL	\$35,000	\$29,208	\$30,000	(\$5,000)	-14.29%
50901010 DUES AND SUBSCRIPTIONS	\$2,000	\$1,630	\$1,600	(\$400)	-20.00%
50902110 TRAVEL, TRAINING AND MTNGS	\$25,000	\$30,073	\$8,000	(\$17,000)	-68.00%
50908010 ADVERT/PROMO MEDIA EXP.	\$0	\$2,413	\$0	\$0	0.00%
50909910 OTHER MISCELLANEOUS EXP.	\$0	\$1,133	\$0	\$0	0.00%
MISCELLANEOUS TOTAL	\$27,000	\$35,249	\$9,600	(\$17,400)	-64.44%
51201010 LEASES AND RENTALS	\$2,424	\$1,666	\$1,000	(\$1,424)	-58.75%
LEASES AND RENTALS TOTAL	\$2,424	\$1,666	\$1,000	(\$1,424)	-58.75%
45 TOTAL	\$395,725	\$455,168	\$604,925	\$209,200	52.86%

CC REGIONAL TRANSIT AUTHORITY

FUNDDEPARTMENTDIVISION01 FUND49 INFASTRUCTURE49 INFASTRUCTURE PROGRAMS

LINE ITEM DETAIL									
LINE ITEMS	BUDGET	ESTIMATED	PROPOSED	\$	%				
LINE HEIVIS	2016	2016	2017	CHANGE	CHANGE				
50102010 SALARIES AND WAGES - OTHER	\$163,426	\$168,324	\$183,111	\$19,685	12.05%				
50201010 MEDICARE	\$2,370	\$2,673	\$2,594	\$224	9.47%				
50205010 LIFE INSURANCE	\$384	\$384	\$384	\$0	0.00%				
50206010 DISABILITY INSURANCE	\$1,046	\$1,277	\$1,216	\$170	16.26%				
50214210 WORKERS COMPENSATION	\$109	\$129	\$0	(\$109)	-100.00%				
SALARIES AND BENEFITS TOTAL	\$167,335	\$172,786	\$187,305	\$19,970	11.93%				
50329910 OTHER PROFESSIONAL SERV	\$9,500	\$9,500	\$4,000	(\$5,500)	-57.89%				
SERVICES TOTAL	\$9,500	\$9,500	\$4,000	(\$5,500)	-57.89%				
50491110 OFFICE SUPPLIES	\$1,000	\$1,000	\$600	(\$400)	-40.00%				
50492010 PRINTING	\$0	\$230	\$0	\$0	0.00%				
MATERIALS AND SUPPLIES TOTAL	\$1,000	\$1,230	\$600	(\$400)	-40.00%				
50901010 DUES AND SUBSCRIPTIONS	\$500	\$500	\$500	\$0	0.00%				
50902110 TRAVEL, TRAINING AND MTNGS	\$5,000	\$5,000	\$3,000	(\$2,000)	-40.00%				
MISCELLANEOUS TOTAL	\$5,500	\$5,500	\$3,500	(\$2,000)	-36.36%				
49 TOTAL	\$183,335	\$189,016	\$195,405	\$12,070	6.58%				



CC REGIONAL TRANSIT AUTHORITY

FUND DEPARTMENT DIVISION

01 FUND 50 MARKETING & COMMUNICATION 50 MARKETING AND COMMUNICATION

LINE ITEM DETAIL

LINE ITEMS	BUDGET	ESTIMATED	PROPOSED	\$	%
	2016	2016	2017	CHANGE	CHANGE
50102010 SALARIES AND WAGES - OTHER	\$168,929	\$65,640	\$135,824	(\$33,105)	-19.60%
50201010 MEDICARE	\$2,427	\$1,072	\$1,969	(\$458)	-18.87%
50205010 LIFE INSURANCE	\$576	\$0	\$384	(\$192)	-33.33%
50206010 DISABILITY INSURANCE	\$1,072	\$92	\$765	(\$307)	-28.64%
SALARIES AND BENEFITS TOTAL	\$173,004	\$66,803	\$138,942	(\$34,062)	-19.69%
50310010 PRODUCTION FEES	\$59,760	\$43,842	\$18,000	(\$41,760)	-69.88%
50326010 COMPUTER CONSULTING SERV	\$10,100	\$73,836	\$316,825	\$306,725	3036.88%
50329910 OTHER PROFESSIONAL SERV	\$26,500	\$0	\$2,000	(\$24,500)	-92.45%
50379910 OTHER SERVICES	\$5,120	\$0	\$1,000	(\$4,120)	-80.47%
SERVICES TOTAL	\$101,480	\$117,678	\$337,825	\$236,345	232.90%
50490410 PROMOTIONAL SUPPLIES	\$70,000	\$11,220	\$12,000	(\$58,000)	-82.86%
50491110 OFFICE SUPPLIES	\$5,600	\$2,030	\$1,000	(\$4,600)	-82.14%
50491210 POSTAGE AND EXPRESS	\$600	\$23	\$300	(\$300)	-50.00%
50491410 MINOR OFFICE EQUIPMENT	\$2,250	\$0	\$1,000	(\$1,250)	-55.56%
50492010 PRINTING	\$75,000	\$11,735	\$24,000	(\$51,000)	-68.00%
50493010 UNIFORMS	\$500	\$0	\$500	\$0	0.00%
50499910 OTHER MATERIALS AND SUPPL	\$8,100	\$611	\$1,000	(\$7,100)	-87.65%
MATERIALS AND SUPPLIES TOTAL	\$162,050	\$26,519	\$39,800	(\$122,250)	-75.44%
50901010 DUES AND SUBSCRIPTIONS	\$290	\$27,598	\$290	\$0	0.00%
50902110 TRAVEL, TRAINING AND MTNGS	\$13,200	\$10,765	\$9,000	(\$4,200)	-31.82%
50908010 ADVERT/PROMO MEDIA EXP.	\$94,923	\$322,892	\$35,000	(\$59,923)	-63.13%
50909510 COMMUNITY SERVICES	\$83,490	\$21,292	\$0	(\$83,490)	-100.00%
50909910 OTHER MISCELLANEOUS EXP.	\$1,000	\$14,190	\$1,000	\$0	0.00%
MISCELLANEOUS TOTAL	\$192,903	\$396,737	\$45,290	(\$147,613)	-76.52%
51201010 LEASES AND RENTALS	\$1,467	\$0	\$0	(\$1,467)	-100.00%
LEASES AND RENTALS TOTAL	\$1,467	\$0	\$0	(\$1,467)	-100.00%
50 TOTAL	\$630,904	\$607,737	\$561,857	(\$69,047)	-10.94%

CC REGIONAL TRANSIT AUTHORITY

FUNDDEPARTMENTDIVISION01 FUND52 SECURITY52 SECURITY

LINE ITEMS	BUDGET	ESTIMATED	PROPOSED	\$	%
	2016	2016	2017	CHANGE	CHANGE
50102010 SALARIES AND WAGES - OTHER	\$114,621	\$140,600	\$144,748	\$30,127	26.28%
50201010 MEDICARE	\$2,012	\$2,331	\$2,099	\$87	4.32%
50205010 LIFE INSURANCE	\$384	\$384	\$384	\$0	0.00%
50206010 DISABILITY INSURANCE	\$943	\$954	\$984	\$41	4.35%
SALARIES AND BENEFITS TOTAL	\$117,960	\$144,269	\$148,599	\$30,639	25.97%
50346010 CONTRACTED MAINTENANCE	\$2,175	\$990	\$10,800	\$8,625	396.55%
50360010 SECURITY SERVICE	\$565,295	\$603,452	\$653,576	\$88,281	15.62%
SERVICES TOTAL	\$567,470	\$604,442	\$664,376	\$96,906	17.08%
50490610 SHELTER MAINT SUPPLIES	\$25,000	\$0	\$0	(\$25,000)	-100.00%
50491310 MINOR TOOLS AND EQUIPMENT	\$5,000	\$4,523	\$2,000	(\$3,000)	-60.00%
MATERIALS AND SUPPLIES TOTAL	\$30,000	\$4,523	\$2,560	(\$27,440)	-91.47%
50502010 TELECOMMUNICATIONS	\$5,000	\$4,809	\$4,500	(\$500)	-10.00%
UTILITIES TOTAL	\$5,000	\$4,809	\$4,500	(\$500)	-10.00%
50603010 PROPERTY & LIABILITY INSURANCE	\$383,677	\$467,224	\$433,000	\$49,323	12.86%
INSURANCE TOTAL	\$383,677	\$467,224	\$433,000	\$49,323	12.86%
50901010 DUES AND SUBSCRIPTIONS	\$595	\$90	\$894	\$299	50.25%
50902110 TRAVEL, TRAINING AND MTNGS	\$5,000	\$872	\$4,000	(\$1,000)	-20.00%
50909910 OTHER MISCELLANEOUS EXP.	\$10,000	\$4,522	\$5,000	(\$5,000)	-50.00%
MISCELLANEOUS TOTAL	\$15,595	\$5,484	\$9,894	(\$5,701)	-36.56%
52 TOTAL	\$1,119,702	\$1,230,750	\$1,262,929	\$143,227	12.79%



CC REGIONAL TRANSIT AUTHORITY

FUND DEPARTMENT DIVISION
02 FUND 77 STAPLES STREET CENTER 77 STAPLES STREET CENTER

LINE HEW DETAIL										
LINE ITEMS	BUDGET	ESTIMATED	PROPOSED	\$	%					
	2016	2016	2017	CHANGE	CHANGE					
50102010 SALARIES AND WAGES - OTHER	\$179,338	\$179,338	\$142,577	(\$36,761)	-20.50%					
50201010 MEDICARE	\$3,234	\$3,234	\$2,069	(\$1,165)	-36.02%					
50203010 GROUP HEALTH	\$30,000	\$17,424	\$0	(\$30,000)	-100.00%					
50205010 LIFE INSURANCE	\$1,152	\$1,152	\$960	(\$192)	-16.67%					
50206010 DISABILITY INSURANCE	\$1,517	\$1,517	\$861	(\$656)	-43.24%					
50214210 WORKERS COMPENSATION	\$1,004	\$1,004	\$1,004	\$0	0.00%					
SALARIES AND BENEFITS TOTAL	\$216,245	\$203,669	\$147,471	(\$68,774)	-31.80%					
50329910 OTHER PROFESSIONAL SERV	\$46,889	\$0	\$54,000	\$7,111	15.17%					
50330010 TEMPORARY SERVICES	\$17,000	\$29,259	\$7,920	(\$9,080)	-53.41%					
50344010 REFUSE REMOVAL	\$42,140	\$0	\$6,246	(\$35,894)	-85.18%					
50346010 CONTRACTED MAINTENANCE	\$13,000	\$0	\$0	(\$13,000)	-100.00%					
50346210 CONTRACTED BLDG MAINT	\$30,000	\$0	\$61,760	\$31,760	105.87%					
50360010 SECURITY SERVICE	\$45,056	\$200,000	\$207,000	\$161,944	359.43%					
SERVICES TOTAL	\$194,085	\$229,259	\$336,926	\$142,841	73.60%					
50490310 BUILDING MAINT MATERIALS	\$1,000	\$5,455	\$5,000	\$4,000	400.00%					
50490710 JANITORIAL SUPPLIES	\$40,000	\$36,975	\$40,000	\$0	0.00%					
50491110 OFFICE SUPPLIES	\$500	\$331	\$500	\$0	0.00%					
50491310 MINOR TOOLS AND EQUIPMENT	\$0	\$306	\$7,000	\$7,000	0.00%					
50491410 MINOR OFFICE EQUIPMENT	\$0	\$1,916	\$0	\$0	0.00%					
50492010 PRINTING	\$0	\$0	\$4,750	\$4,750	0.00%					
50493010 UNIFORMS	\$3,280	\$0	\$3,280	\$0	0.00%					
MATERIALS AND SUPPLIES TOTAL	\$44,780	\$44,983	\$60,530	\$15,750	35.17%					
50502010 TELECOMMUNICATIONS	\$5,280	\$0	\$0	(\$5,280)	-100.00%					
50502110 ELECTRICITY	\$281,820	\$135,733	\$200,000	(\$81,820)	-29.03%					
50502210 WATER AND GAS	\$52,324	\$3,467	\$39,500	(\$12,824)	-24.51%					
UTILITIES TOTAL	\$339,424	\$139,200	\$239,500	(\$99,924)	-29.44%					
50603010 PROPERTY & LIABILITY INSURANCE	\$80,000	\$79,500	\$107,000	\$27,000	33.75%					
INSURANCE TOTAL	\$80,000	\$79,500	\$107,000	\$27,000	33.75%					
50909910 OTHER MISCELLANEOUS EXP.	\$0	\$2,091	\$0	\$0	0.00%					
MISCELLANEOUS TOTAL	\$0	\$2,091	\$0	\$0	0.00%					
77 TOTAL	\$874,533	\$698,701	\$891,427	\$16,894	1.93%					



Capital Budget

<u>Projects</u>	Adopted Amount	Amend ment	Budget Forward	Grant Funding Mix
Buses	\$2,550,000		\$ 1,500,000	85/15
Bus Stop	\$ 250,000		\$ -	80/20
City ADA, Pedestrian and bicycle Infra Improvement	\$ 1,500,000		\$ 1,500,000	80/20
	\$ 4,300,000	-	\$ 3,000,000	
Tenant Build Out	\$ 2,800,000		\$ 2,800,000	80/20
Total Proposed 2017 CIP	\$7,100,000		\$5,800,000	

Capital Projects Rolling Forward Listed By Project Classification

Project Type		Project Costs	Bond Funded	Grant Funded	Local Funded
Bus Shelter Amenities	\$	606,994	-0-	\$ 405,595	\$ 201,399
Bus Stop Improvements	\$	2,125,000	-0-	\$ 1,604,000	\$ 521,000
Equipment	\$	21,000	-0-	-0-	\$ 21,000
Facilities	\$	10,780,769	\$ 679,415	-0-	\$ 10,101,354
Street Improvements	\$	888,903	-0-	-0-	\$ 888,903
Technology	\$	1,418,151	-0-	\$ 793,760	\$ 624,391
Transfer Stations	\$	810,000	-0-	-0-	\$ 810,000
Community Bus	\$	1,000,000	-0-	-0-	\$ 1,000,000
Non-Revenue Vehicles	\$	950,000	-0-	-0-	\$ 950,000
Total 24 CIP Rolling Forward to FY2016	\$	18,600,817	\$ 679,415	\$ 2,803,355	\$ 15,118,047



Capital Projects Rolling Forward Listed By Projects

				BOND			GRANT		LOCAL																			
PROJECT#	PROJECT NAME	PR	OJECT COSTS	F	FUNDED		FUNDED		FUNDED		FUNDED		FUNDED		FUNDED		FUNDED		FUNDED		FUNDED		FUNDED				FUNDED	
2011-01	Staples Street Center	\$	9,484,769	\$	679,415	\$	-	\$	8,805,354																			
2013-04	Security Camera System (Bear Lane, SSC, Transfer Stations)	\$	269,852	\$	-	\$	-	\$	269,852																			
2013-08	Shelter Amenities	\$	506,994	\$	-	\$	405,595	\$	101,399																			
2013-11	Trip Planning System/Transloc	\$	374,600	\$	-	\$	299,680	\$	74,920																			
2014-02	Community Bus	\$	1,000,000	\$	-	\$	-	\$	1,000,000																			
2014-05	Six Points Station	\$	810,000	\$	-	\$	-	\$	810,000																			
2014-06	Phase V combined with VI in 2015 (67 Stops @ \$15,000)	\$	1,005,000	\$	-	\$	804,000	\$	201,000																			
2014-09	La Retama Park	\$	70,000	\$	-	\$	-	\$	70,000																			
2015.02	Miscellaneous Concrete Services	\$	50,000	\$	-	\$	-	\$	50,000																			
2015-03	Bus Stop Amenities	\$	100,000	\$	-	\$	-	\$	100,000																			
2015-04	Bus Stop Improvements Concrete Infrastructure	\$	1,000,000	\$	-	\$	800,000	\$	200,000																			
2015-05	Bear Lane Renovations	\$	500,000	\$	-	\$	-	\$	500,000																			
2015-06	Design Services for Administration Renovations	\$	63,000	\$	-	\$	-	\$	63,000																			
2015-07	Mestina & Artensian Street Improvements	\$	888,903	\$	-	\$	-	\$	888,903																			
2015-08	Fuel Management System	\$	350,000	\$	-	\$	-	\$	350,000																			
2015-09	Heating Ventilation System	\$	120,000	\$	-	\$	-	\$	120,000																			
2015-11A	Operator Relief Vehicles	\$	400,000	\$	-	\$	-	\$	400,000																			
2015-11B	Maintenance Support Trucks	\$	550,000	\$	-	\$	-	\$	550,000																			
2015-11C	Replace Portable Lift	\$	13,000	\$	-	\$	-	\$	13,000																			
2015-11D	Replace R134 HVAC Re-Claimer	\$	8,000	\$	-	\$	-	\$	8,000																			
2015-14	SSC IT Projects	\$	599, 299	\$	-	\$	354,560	\$	244,739																			
2015-15	Phone Server Call Enhancements	\$	45,000	\$	-	\$	36,000	\$	9,000																			
2015-16	Veterans Info Interactive Wall	\$	129,400	\$	-	\$	103,520	\$	25,880																			
2015-20	ADA/RCAT SSC Improvements	\$	263,000	\$	-	\$	-	\$	263,000																			
	24 Capital Projects Rolling Forward	\$	18,600,817	\$	679,415	\$	2,803,355	\$	15,118,047																			



Five Year Probability Forecasting

Five Year Probability Forecasting Prepared May 19, 2016

Part							Prepared	viay	19, 2016								
Part	SOURCES OF FUNDS:	2	2014 Actual	2	015 Actual	20	016 Forecast	20	017 Forecast	20	018 Forecast	20	19 Forecast	20	020 Forecast	202	1 Forecast
Part	Revenues																
Public P																	
Page		\$		\$		\$		\$		\$		\$		\$		\$	2,087,055
Non-Operating Revenues																	194,329
Man-Operating Revenues	Other Income			_				_		_			199,151			_	199,350
Sale Same Sale	Total Operating Revenues		2,179,796		2,283,645		2,251,296		2,291,704		2,333,779		2,393,791		2,436,840		2,480,734
Septemble 1,00,000																	
Part			35,188,390	\$	34,127,803												
Total for-property Page	·		=		=								-				533,758
Care																	178,500
Capital Programs Capital Country Capital C		_								_				_			22,899
Departing Related Grants	Total Non-Operating Revenues		35,344,961		34,294,889		34,648,769		35,100,133		36,321,972		37,589,480		39,113,611		40,672,309
Sub-Recipients																	
Capital Grants Capi			125,900				2,255,708		2,278,265		2,301,047		2,324,058		2,347,299		2,370,772
Total Grant Revenue							-		-		-		-		-		-
TOTAL SOURCES OF FUNDS	Capital Grants	_	4,492,602	_	15,808,919		9,614,719		8,697,295		9,713,698		7,374,878	_	8,697,295		9,713,698
Depting Expenses \$ 27,553,169 \$ 28,692,871 \$ 30,701,372 \$ 31,775,920 \$ 32,880,77 \$ 34,039,160 \$ 35,400,727 \$ 36,816,77 \$ 36,000. Departing Expenses \$ 2,900,327 \$ 3,008,433 \$ 3,125,101 \$ 2,860,934 \$ 2,961,066 \$ 3,064,704 \$ 3,187,292 \$ 3,314,77 \$ 3,008,101 \$ 3,008,103 \$ 3,008,103 \$ 2,860,934 \$ 2,961,066 \$ 7,064,704 \$ 3,187,292 \$ 3,314,77 \$ 3,008,101 \$ 3,008,103 \$	Total Grant Revenue		4,618,502		18,320,989		11,870,427		10,975,560		12,014,746		9,698,936		11,044,594		12,084,470
Poperating Expenses	TOTAL SOURCES OF FUNDS	\$	42,143,259	\$	54,899,524	\$	48,770,492	\$	48,367,397	\$	50,670,497	\$	49,682,207	\$	52,595,045	\$	55,237,513
Non-Operating Expenses Support	USES OF FUNDS:																
Non-Deraiting Expenses Supering Expenses	Operating Expenses	Ś	27.553.169	Ś	28.692.871	Ś	30.701.372	Ś	31.775.920	Ś	32.888.077	Ś	34.039.160	Ś	35.400.727	Ś	36.816.756
Street Maintenance Program S 2,900,327 S 3,008,433 S 3,125,013 S 2,860,934 S 2,961,066 S 3,067,704 S 3,187,292 S 3,314,71		•	,,		-,,-		, -,-		- , -,-		- ,,-		. , ,		,,		,,
Additional Contribution to the City S		Ś	2.900.327	Ś	3.008.433	Ś	3.125.013	Ś	2.860.934	Ś	2.961.066	Ś	3.064.704	Ś	3.187.292	Ś	3,314,784
Total Street Maintenance to City			-		-												4,000,000
Staples Street Center			2,900,327	_	3,008,433			_		_				_		_	7,314,784
Debt Service Expenses	Capital Program Expenses	\$	9,669,414	\$	32,200,000	\$	10,840,943	\$	10,871,617	\$	11,142,123	\$	10,218,598	\$	10,234,006	\$	10,312,006
Bond Principal S	Staples Street Center	\$	=	\$	=	\$	874,533	\$	936,287	\$	939,716	\$	959,287	\$	979,008	\$	984,890
Bond Interest	Debt Service Expenses																
Total Debt Expenses	Bond Principal	\$	575,000	\$	535,000	\$	540,000	\$	555,000	\$	570,000	\$	595,000	\$	620,000	\$	645,000
TOTAL USES OF FUNDS	Bond Interest		468,703	_	1,073,364		1,064,246		1,048,026		1,034,908		1,009,770		987,565		962,565
NET FLOW OF FUNDS	Total Debt Expenses	\$	1,043,703	\$	1,608,364	\$	1,604,246	\$	1,603,026	\$	1,604,908	\$	1,604,770	\$	1,607,565	\$	1,607,565
Beginning Cash Balance	TOTAL USES OF FUNDS	\$	41,166,613	\$	65,509,668	\$	47,526,107	\$	52,047,784	\$	53,535,891	\$	53,886,519	\$	55,408,597	\$	57,036,000
Beginning Cash Balance	NET FLOW OF FUNDS	\$	976,646	\$	(10,610,145)	\$	1,244,384	\$	(3,680,387)	\$	(2,865,394)	\$	(4,204,312)	\$	(2,813,553)	\$	(1,798,487)
Plus Net Flow of Funds \$ 976,646 \$ (10,610,145) \$ 1,244,384 \$ (3,680,387) \$ (2,865,394) \$ (4,204,312) \$ (2,813,553) \$ (1,798,415) \$ (2,813,553) \$ (1,798,415) \$ (2,813,553) \$ (1,798,415) \$ (2,813,553) \$ (1,798,415) \$ (2,813,553) \$ (1,798,415) \$ (2,813,553) \$ (2,813,553) \$ (1,798,415) \$ (2,813,553) \$ (2,813,553) \$ (1,798,415) \$ (2,813,553	CASH POSITION																
Equals Cash Available \$27,499,084 \$16,888,939 \$18,133,324 \$14,52,936 \$11,587,543 \$7,383,231 \$4,569,678 \$2,771,195 \$1,588 \$1,589 \$1,589 \$1,589 \$1,589 \$1,599 \$1,5	Beginning Cash Balance	\$	26,522,438	\$	27,499,084	\$	16,888,939	\$	18,133,324	\$	14,452,936	\$	11,587,543	\$	7,383,231	\$	4,569,678
Less Reserve Restrictions: Less Operating Reserve \$ 5,924,292 \$ 5,973,218 \$ 6,475,343 \$ 6,743,980 \$ 7,022,019 \$ 7,309,790 \$ 7,650,182 \$ 8,004,182 Less Employee Benefits Reserve 964,000 1,200,000	Plus Net Flow of Funds	\$	976,646	\$	(10,610,145)	\$	1,244,384	\$	(3,680,387)	\$	(2,865,394)	\$	(4,204,312)	\$	(2,813,553)	\$	(1,798,487)
Less Reserve Restrictions: Les Operating Reserve \$ 5,924,929 \$ 5,973,218 \$ 6,475,343 \$ 6,743,980 \$ 7,022,019 \$ 7,309,790 \$ 7,650,182 \$ 8,004,11 Less Employee Benefits Reserve 964,000 1,200,000	Equals Cash Available	\$	27,499,084	\$	16,888,939	\$	18,133,324	\$	14,452,936	\$	11,587,543	\$	7,383,231	\$	4,569,678	\$	2,771,190
Less Operating Reserve \$ 5,924,292 \$ 5,973,218 \$ 6,475,343 \$ 6,743,980 \$ 7,022,019 \$ 7,309,790 \$ 7,650,182 \$ 8,004,11 Less Employee Benefits Reserve 964,000 1,200,0	Less Reserve Restrictions:																
Less Employee Benefits Reserve Less Capital Budget Reserve 2,417,354 8,050,000 2,710,236 2,717,904 2,785,531 2,554,650 2,558,502 2,578,01 1,607,343 1,607,34		Ś	5.924.292	Ś	5.973.218	Ś	6.475.343	Ś	6.743.980	Ś	7.022.019	Ś	7.309.790	Ś	7.650.182	Ś	8,004,189
Less Capital Budget Reserve 2,417,354 8,050,000 2,710,236 2,717,904 2,785,511 2,554,650 2,558,502 2,578,00 Less Debt Service 2,131,272 1,604,246 \$ 1,604,246 1,603,026 1,604,088 1,604,770 1,607,343 1,808,050 1,264,910 1,2612,458 1,2669,210 1,2669,210 1,3016,026 1,338,953 1,308,963 1,264,910 1,2612,458 1,2669,210 1,2669,210 1,2669,210 1,2669,210 1,2669,210 1,2669,210 1,2669,210 1,2669,210 1,2669,210 1,2669,210 1,2669,210 1,2669,210 1,2669,210		•		*		*		*		-		*		-		*	1,200,000
Less Debt Service 2,131,272																	2,578,002
Total Revenues in Excess of Operating Reserves \$ 16,062,166 \$ 61,476 \$ 6,143,499 \$ 2,188,026 \$ (1,024,916) \$ (5,285,979) \$ (8,446,348) \$ (10,618,345) \$ (1,0						\$											1,607,343
Stations 2017 2018 2019 2020 202	Total Reserve Restrictions	\$	11,436,918	\$	16,827,464	\$	11,989,825	\$	12,264,910	\$	12,612,458	\$	12,669,210	\$	13,016,026	\$	13,389,533
2017 2018 2019 2020 2020	Total Revenues in Excess of Operating Reserves	\$	16,062,166	\$	61,476	\$	6,143,499	\$	2,188,026	\$	(1,024,916)	\$	(5,285,979)	\$	(8,446,348)	\$ (10,618,343)
Capital Septembre 1 Septembre 2 Septembre 3 <	Assumptions																
Buses \$ 2,550,000 \$ 2,550,000 \$ 2,550,000 \$ 2,550,000 \$ 2,550,000 \$ 2,550,000 \$ 2,550,000 \$ 2,550,000 \$ 2,550,000 \$ 2,550,000 \$ 2,550,000 \$ 2,500,000 \$ 250,000 \$ 250,000 \$ 250,000 \$ 250,000 \$ 250,000 \$ 1,500,0									2017		2018		2019		2020		2020
Bus Stop Capital \$ 250,000 \$ 250,000 \$ 250,000 \$ 250,000 \$ 250,000 \$ 250,000 \$ 250,000 \$ 250,000 \$ 250,000 \$ 250,000 \$ 250,000 \$ 250,000 \$ 250,000 \$ 1,500,000 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0.550.00</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									0.550.00								
Equipment & Other (IT) \$ 1,500,000 \$ 1,500,000 \$ 1,500,000 \$ 1,500,000 \$ 1,500,000 \$ 1,500,000 \$ 1,500,000 \$ 4,000,000 \$ 4,000,000 \$ 4,000,000 \$ 4,000,000 \$ 4,000,000 \$ 5,000,000																	
Stations \$ - \$ 4,000,000 \$ 4,000,000 \$ 4,000,000 \$ 4,000,000 \$ 5,																	
Other Major Capital \$ 2,800,000 \$ - \$ - \$ - \$ -									1,500,000								
									2,800,000		-		-		-,000,000		-,000,000
	Total							\$			8.300.000		8,300,000		8.300.000		8,300,000



Projected Fund Balance and Reservce Requirements								
Description			Balances					
Audited Unrestricted/Unreserved		\$	31,178,305					
(As of 12/31/2015)								
Projected FY 2016 Surplus								
Adjusted Balance Before Restricted/Reserved		\$	31,178,305					
Less Local Share for Capital Projects:								
Completed in FY 2016	\$6,031,879							
Rolling Forward to FY 2017	7,761,190							
New Projects FY 2017	3,532,500							
Total Local Share for Capital Projects		\$	17,325,569					
Total Estimated Balance Before Restricted Funds		\$	13,852,736					
Less Restricted Funds:								
Operating Reserve:								
(25% of \$30,436,740 FY 2017 Operating Budget	\$6,423,569							
less designated Employee Benefits Reserve)								
Employee Benefits Reserve (Per Policy)	1,200,000							
Capital Budget Reserve:								
(25% of \$7,100,000 FY 2017 Capital Budget)	1,775,000							
Total Restricted		\$	9,398,569					
2017 Estimated Fund Balance/Unreserved/Unrestricted		\$	4,454,168					



FULL TIME EQUIVALENT POSTIONS													
	2016 2017												
Department	Funded FTE's	Additions or Deletions	Revised FTE's	Additions or Deletions									
01 TRANSPORTATION	169.00	5.00	174.00	0.00	174.00								
02 CUSTOMER PROGRAMS	4.80	0.00	4.80	3.00	7.80								
03 PURCHASED TRANSPORTATION	2.00	0.00	2.00	-2.00	0.00								
04 SERVICE DEVELOPMENT	4.00	1.00	5.00	0.00	5.00								
07 MIS	3.00	0.00	3.00	3.00	6.00								
11 VEHICLE MAINTENANCE	41.00	0.00	41.00	-4.00	37.00								
21 FACILITIES MANAGEMENT	15.00	0.00	15.00	0.00	15.00								
40 PROCUREMENT	4.00	0.00	4.00	-1.00	3.00								
41 CEO	2.00	0.00	2.00	-1.00	1.00								
42 FINANCE AND ACCOUNTING	5.55	1.00	6.55	0.00	6.55								
43 MATERIALS MANAGEMENT	3.00	0.00	3.00	1.00	4.00								
44 HUMAN RESOURCES	3.50	0.00	3.50	1.00	4.50								
45 ADMINISTRATION	5.00	0.00	5.00	2.00	7.00								
49 INFASTRUCTURE PROGRAMS	2.00	0.00	2.00	0.00	2.00								
50 MARKETING & COMMUNICATION	3.00	0.00	3.00	0.00	3.00								
52 SECURITY	2.00	0.00	2.00	0.00	2.00								
77 STAPLES STREET CENTER	0.00	6.00	6.00	-0.30	5.70								
	268.85	13.00	281.85	1.70	283.55								