

Proposed FY2021 Operating & Capital Budget

CCRTA Board Priority

Financial Transparency

Budget Hearing #1
October 30, 2020



Budget Calendar

July

- 07/22 Budget Workshop #1 ✓

August

- 08/05 Budget Workshop #2 ✓
- 08/26 Budget Workshop #3 ✓

September

- 09/02 Budget Workshop #4 ✓
- 09/23 Budget Workshop #5 ✓

October

- ~~10/07 Budget Workshop #6 (Rescheduled)~~
- 10/16 Post Public Notice for Budget Hearings ✓
- 10/28 Budget Workshop #6 ✓
- 10/30 Budget Hearing #1

November

- **11/04 Budget Hearing #2, FY 2021 Budget Adoption**
- 11/27 Budget Workshop #7 (If Needed)

December

- 12/02 Date Open – Final FY2021 Budget Adoption Deadline (If Needed)

2021 Service Plan

- Transit services will provide approximately:
 - 4,015,172 Passenger Trips (Estimated -25.3% decrease from 2020 budget)
 - 311,721 Hours of Service (Estimated -21.4% decrease from 2020 budget)
 - 5,693,752 Miles of Service (Estimated -6.8% decrease from 2020 budget)
- Continue to monitor ridership levels with COVID-19 pandemic
 - Evaluate 2020 public survey results and identify needed improvements
- Continue modified service levels based on ridership demand
- Implement new on-demand service (Annville, Calallen, Tuloso-Midway area)
- Identify service adjustments to serve future Carroll High School
- Develop new service to serve Del Mar College South Campus
- Continue Route 95 Port Aransas Express service

2021 Operating Budget

Full-time Equivalent Positions

DEPARTMENT	Budget 2020	Proposed 2021	FTE CHG
01 TRANSPORTATION	170.00	170.00	0.00
02 CUSTOMER SERVICE CENTER	7.00	7.00	0.00
03 PURCHASED TRANSPORTATION*	0.00	0.00	0.00
04 SERVICE DEVELOPMENT	5.00	5.00	0.00
07 MIS	6.00	6.00	0.00
11 VEHICLE MAINTENANCE	37.00	37.00	0.00
21 FACILITIES MANAGEMENT	19.50	20.00	0.50
40 PROCUREMENT	3.00	3.00	0.00
41 GENERAL MANAGEMENT/CEO	3.00	3.00	0.00
42 FINANCE & ACCOUNTING	5.88	5.88	0.00
43 MATERIALS MANAGEMENT	3.00	3.00	0.00
44 HUMAN RESOURCES	4.50	4.50	0.00
45 ADMINISTRATION	4.00	4.00	0.00
49 CAPITAL PROGRAMS	2.00	2.00	0.00
50 MARKETING & COMMUNICATION	3.00	3.00	0.00
52 SAFETY & SECURITY	3.00	3.00	0.00
77 STAPLES STREET CENTER	5.00	5.00	0.00
CCRTA FTE TOTAL	280.88	281.38	0.50

*Approx. 100-105 FTEs are supported through MV

Proposed FY2021 Operating & Capital Budget

REVENUES		EXPENSES	
WS #1	Fare Revenue	\$	1,342,667.64
WS #1	Sales Tax Revenue		35,119,095
WS #1	Other Revenue		1,317,449
WS #1	Operating Grants		849,694
	Total Operating Revenues		38,628,906
WS #1	Total Capital Grants		9,715,577
	TOTAL Revenues		48,344,483
	Other Sources:Transfer-In (Reserves)		3,350,055
	TOTAL		51,694,538
WS #2	07 MIS	\$	1,369,447
WS #2	40 Procurement		332,805
WS #2	42 Finance & Accounting		817,140
WS #2	45 Administration		565,974
WS #3	41 General Management/CEO		1,036,502
WS #3	44 Human Resources		750,276
WS #3	50 Marketing & Communication		674,737
WS #3	52 Safety & Security		1,545,127
WS #4	02 Customer Service Center		519,249
WS #4	21 Facilities Management		3,041,861
WS #4	49 Capital Improvements		287,597
WS #4	77 Staples Street Center		1,008,909
WS #5	01 Transportation		9,981,604
WS #5	03 Purchased Transportation		6,243,888
WS #5	04 Service Development		577,315
WS #5	11 Vehicle Maintenance		5,784,405
WS #5	43 Materials Management		197,259
WS #6	65 Debt Service		1,408,431
WS #6	83 Special Projects		200,000
WS #6	85 Sub Recipient Grant Agreements		49,694
WS #6	88 Street Maintenance		3,083,652
	Total Operating Expenses		39,475,871
WS #6	Total CIP Expenses		12,218,667
	TOTAL		51,694,538

Five-Year Capital Improvement Plan

Overview

	# of Projects	Project Cost	Federal	Local
FY2021	25	\$13,218,667	\$10,515,577	\$ 2,648,090
FY2022	16	11,338,573	8,992,184	2,346,389
FY2023	15	12,828,202	10,259,837	2,568,365
FY2024	11	10,569,166	8,337,569	2,231,597
FY2025	12	9,394,437	6,438,783	2,955,653
	79	\$57,349,045	\$44,543,951	\$12,750,093

Five-Year Capital Improvement Plan

2021

Category	Project Title	Project Budget	Federal Funds	Local Funds
Vehicles	Cutaway Van Replacements (13)	\$ 3,379,883	\$ 2,872,901	\$ 506,982
Vehicles	Fixed Route Fleet Replacement (4) 600s	2,200,000	1,870,000	330,000
Technology	BUS AVL Phase 1	1,200,000	960,000	240,000
Vehicles	Fixed Route Fleet Replacement (2) 700s	1,100,000	880,000	165,000
Technology	Management Software	1,034,923	827,938	206,985
Preventive Maintenance	Preventive Maintenance*included in operating budget	1,000,000	800,000	200,000
Bus Shelter Amenities	Bus Stop Shelter Amenities	814,326	651,461	162,865
Equipment	Engine Overhaul Program (15 - CNG and/or Diesel)	635,715	508,572	127,143
Bus Stop Improvements	Bus Stop Improvements- VIII DBE	500,000	400,000	100,000
Transfer Stations	Bus Stop Infrastructure	371,315	297,052	74,263
Non-Revenue Vehicles	Four Support SUV Vehicles(4)	211,992	169,594	42,398
Bus Shelter Amenities	Bus Stop Shelter Project - Carroll High School	175,000	-	175,000
Equipment	Bus Public Wi-Fi and AVL Modem Replacement	134,420	107,536	26,884
Equipment	Bus Mobile Handheld Radio Replacement	115,000	-	115,000
Technology	Cloud Offsite Backup	80,000	-	80,000
Equipment	Mobile Bus Lift	45,000	36,000	9,000
Equipment	Cat Forklift (Diesel)	45,000	36,000	9,000
Equipment	Bus DVR Replacements	44,955	35,964	8,991
Equipment	City Radio	36,271	-	36,271
Equipment	Floor Scrubber (Mid size- industrial)	30,000	24,000	6,000
Technology	Security Cameras Replacement @ SSC	25,200	20,160	5,040
Equipment	Cisco Phone Router Replacement	16,667	-	16,667
Equipment	Data Center UPS Battery Replacement @ SSC	10,000	8,000	2,000
Equipment	Heavy Duty Transmission Jack	7,000	5,600	1,400
Equipment	King Pin Removal System	6,000	4,800	1,200
Total Projects 25		\$ 13,218,667	\$ 10,515,577	\$ 2,648,090

Five-Year Capital Improvement Plan

2022

Category	Project Name	Project Budget	Federal Funds	Local Funds
Vehicles	Fixed Route Fleet Replacement (5)	\$ 2,887,500	\$ 2,454,375	\$ 433,125
Vehicles	Cutaway Van Replacements (9)	2,433,510	2,068,484	365,027
Technology	Bus AVL Phase 2	1,090,000	872,000	218,000
Preventive Maintenance	Preventive Maintenance*included in operating budget	1,000,000	800,000	200,000
Bus Shelter Amenities	Bus Stop Shelter Amenities	938,663	750,930	187,733
Land	Park and Ride - South Southside	800,000	640,000	160,000
Vehicles	Fixed Route Fleet Replacement (1)	577,500	490,875	86,625
Bus Stop Improvements	ADA Bus Stop Improvements IX	500,000	400,000	100,000
Infrastructure	Miscellaneous Concrete Infrastructure - Bus Pads	350,000	-	350,000
Non-Revenue Vehicles	Relief/Support Vehicle (7 Electric Replacement)	344,400	275,520	68,880
Land	Park and Ride - Annville/Calallen	300,000	240,000	60,000
Technology	Network Firewall Replacement	36,000	-	36,000
Technology	SAN Network Switch Replacements	26,000	-	26,000
Technology	SAN Server Replacement	21,000	-	21,000
Technology	Network Switch Replacement @ SSC	20,000	-	20,000
Technology	Network Switches Replacement @ Bear Lane	14,000	-	14,000
Total Projects 16		\$ 11,338,573	\$ 8,992,184	\$ 2,346,389

Five-Year Capital Improvement Plan

2023

Category	Project Name	Project Budget	Federal Funds	Local Funds
Vehicles	Fixed Route Fleet Replacement (6)	\$ 4,353,300	\$ 3,700,305	\$ 652,995
Vehicles	Fixed Route Fleet Replacement (5)	3,627,750	3,083,588	544,163
Preventive Maintenance	Preventive Maintenance*included in operating budget	1,000,000	800,000	200,000
Bus Stop Amenities	Bus Stop Shelter Amenities	986,602	789,282	197,320
Land	Park & Ride - Padre Island	900,000	720,000	180,000
Vehicles	Cutaway Van Replacements (2)	562,410	478,049	84,362
Bus Stop Improvements	ADA Bus Stops X	500,000	400,000	100,000
Infrastructure	Miscellaneous Concrete Infrastructure - Bus Pads	350,000	-	350,000
Non-Revenue Vehicles	Relief/Support Vehicle (6 Electric Replacement)	307,008	245,606	61,402
Technology	Server SAN Replacement	61,372	-	61,372
Technology	Cisco Phone System Replacement	55,000	-	55,000
Equipment	Fork Lift Replacement (Hybrid CNG/Unleaded)	53,760	43,008	10,752
Technology	Network Switches Replacements @ SSC	34,000	-	34,000
Equipment	Data Center UPS Replacement @ Bear Lane	21,000	-	21,000
Equipment	Data Center UPS Rebuild @ SSC	16,000	-	16,000
Total Projects 15		\$ 12,828,202	\$ 10,259,837	\$ 2,568,365

Five-Year Capital Improvement Plan

2024

Category	Project Name	Project Budget	Federal Funds	Local Funds
Vehicles	Fixed Route Fleet Replacement (9) 1000s	\$ 6,716,115	\$ 5,613,054	\$ 1,103,061
Bus Shelter Amenities	Bus Stop Shelter Amenities	1,034,182	827,346	206,836
Preventive Maintenance	Preventive Maintenance*included in operating budget	1,000,000	800,000	200,000
Vehicles	Cutaway Van Replacements (2)	584,906	497,170	87,736
Bus Stop Improvements	ADA Bus Stop Improvements XI	500,000	400,000	100,000
Infrastructure	Miscellaneous Concrete Infrastructure - Bus Pads	350,000	-	350,000
Equipment	Bus Wash Replacement	250,000	200,000	50,000
Technology	Digital Signage Solution for transfer stations	62,000	-	62,000
Technology	Bus DVR Replacement	37,463	-	37,463
Technology	Video Surveillance Server Replacement@ SSC	20,000	-	20,000
Technology	Staff Computers Replacement	14,500	-	14,500
Total Projects 11		\$ 10,569,166	\$ 8,337,569	\$ 2,231,597

Five-Year Capital Improvement Plan

2025

Category	Project Name	Project Budget	Federal Funds	Local Funds
Vehicles	Fixed Route Fleet Replacement (5) 1000s	\$ 3,731,175	\$ 2,990,661	\$ 740,514
Bus Shelter Amenities	Bus Stop Shelter Amenities	1,040,312	559,055	481,257
Preventive Maintenance	Preventive Maintenance*included in operating budget	1,000,000	800,000	200,000
Equipment	Bus Lifts Replacements (6)	850,000	680,000	170,000
Vehicles	Cutaway Van Replacements (2)	614,150	522,027	92,122
Bus Stop Improvements	ADA Bus Stop Improvements XI	500,000	400,000	100,000
Technology	Destination Signage for Transit Stations	400,000	-	400,000
Infrastructure	Miscellaneous Concrete Infrastructure - Bus Pads	350,000	-	350,000
Non-Revenue Vehicles	Service Trucks Replacement (6)	326,400	261,120	65,280
Land	West Side Station(Land for future station)	300,000	-	300,000
Technology	Mobile Radio Replacements (Bus Fleet)	244,000	195,200	48,800
Technology	Cisco Phone Replacement	38,400	30,720	7,680
Total Projects 12		\$ 9,394,437	\$ 6,438,783	\$ 2,955,653

Have Questions?

Thank You!

