CCRTA 2021-2022 **Board Priorities Safety & Security Customer Service Workforce Development Public Image & Transparency Facilities Innovation Fare Recovery**

Mission Statement

The Regional Transportation Authority was created by the people to provide quality transportation in a responsible manner consistent with its financial resources and the diverse needs of the people. Secondarily, The RTA will also act responsibly to enhance the regional economy.

Vision Statement

Provide an integrated system of innovative, accessible and efficient public transportation services that increase access to opportunities and contribute to a healthy environment for the people in our service area.

Core Values

Accountability and Transparency Honesty and Integrity

Decisiveness Commitment

Team Work Courtesy

Safe Environment for Both Employees and Riders





CCRTA Board Priority

Public Image & Transparency

Budget Hearing #1 October 26, 2022





Budget Calendar



2023 Service Plan



- Transit services will provide approximately:
 - 3,174,488 Passenger Trips (Estimated 15.9% increase from 2022 projection)
 - 308,465 Hours of Service (Estimated 4.7% increase from 2022 projection)
 - 5,435,608 Miles of Service (Estimated 4.6% increase from 2022 projection)
- Implement initial Long Range System Plan recommendations
 - Improve service to Del Mar College Oso Creek campus by increasing connections at Southside Station
 - Improve connectivity at new Port Ayers Station
 - Complete service improvements to meet increasing ridership levels per
 Operator and budget constraints
 - Continue to monitor ridership levels including passenger loads

	APPROVED	PROPOSED	
DEPARTMENT	FY2022 BUDGET	FY2023 BUDGET	FTE CHANGE
TRANSPORTATION	170.00	170.00	0.00
CUSTOMER SERVICE	7.00	7.00	0.00
SERVICE DEVELOPMENT	5.00	5.00	0.00
MIS	7.00	7.00	0.00
VEHICLE MAINTENANCE	37.00	37.00	0.00
FACILITIES MANAGEMENT	24.00	24.00	0.00
PROCUREMENT	4.00	4.00	0.00
GENERAL MANAGEMENT	4.00	4.00	0.00
FINANCE & ACCOUNTING	5.88	5.88	0.00
MATERIALS MANAGEMENT	3.00	3.00	0.00
HUMAN RESOURCES	5.50	5.50	0.00
ADMINISTRATION	3.00	3.00	0.00
CAPITAL PROGRAMS	2.00	3.00	1.00
MARKETING & COMMUNICATION	3.00	3.00	0.00
SAFETY & SECURITY	3.00	3.00	0.00
STAPLES STREET CENTER	5.00	4.00	-1.00
FTE TOTAL	L 288.38	288.38	0.00

Operating Revenues

WS #1		Approved		Proposed	\$ Change	% Change		
VV3 π1	REVENUES	FY2022 Budget	FY2022 Budget	FY2023 Budget	(Amended Budget)	(Amended Budget)		
	Passenger Service	\$ 1,243,979	\$ 1,243,979	\$ 1,108,110	\$ (135,869)	-10.9%		
	Other Operating Revenues	886,532	886,532	838,187	(48,345)	-5.5%		
	Bus Advertising	145,371	145,371	145,371	-	0.0%		
	Investment Income	45,094	45,094	574,000	528,906	1172.9%		
	Sales Tax Revenue	37,509,003	37,509,003	39,793,301	2,284,298	6.1%		
	Operating Grant	1,496,845	1,496,845	1,565,828	68,983	4.6%		
	American Rescue Plan	5,605,366	10,064,385	-	(10,064,385)	-100.0%		
	OPERATING REVENUES	\$ 46,932,190	\$ 51,391,209	\$ 44,024,797	\$ (7,366,412)	-14.3%		

Operating Expenses

		Approved	Proposed		
	EXPENSES	FY2022 Budget	FY2023 Budget	\$ Change	% Change
WS #5	01 Transportation	\$ 9,995,330	\$ 9,677,928	\$ (317,402)	-3.2%
WS #4	02 Customer Service	541,368	583,377	42,010	7.8%
WS #5	03 Purchased Transportation	8,843,472	8,765,945	(77,527)	-0.9%
WS #5	04 Service Development	1,216,369	787,213	(429,156)	-35.3%
WS #2	07 MIS	1,593,626	1,658,217	64,592	4.1%
WS #5	11 Vehicle Maintenance	5,951,344	6,467,275	515,931	8.7%
WS #4	21 Facilities Management	3,055,747	3,073,685	17,938	0.6%
WS #2	40 Procurement	413,128	439,574	26,446	6.4%
WS #3	41 CEO	1,146,867	1,196,022	49,155	4.3%
WS #2	42 Finance and Accounting	851,229	886,912	35,683	4.2%
WS #5	43 Materials Management	252,362	272,912	20,549	8.1%
WS #3	44 Human Resources	928,063	986,814	58,751	6.3%
WS #2	45 Administration	529,824	528,001	(1,823)	-0.3%
WS #4	49 Capital Programs	330,767	395,912	65,145	19.7%
WS #3	50 Marketing and Communications	734,725	824,912	90,187	12.3%
WS #3	52 Safety and Security	2,184,567	2,401,747	217,180	9.9%
WS #6	65 Debt Service	1,600,408	1,597,313	(3,095)	-0.2%
WS #4	77 Staples Street Center	1,160,899	1,135,037	(25,862)	-2.2%
WS #6	78 Port Ayers Cost Center	3,000	32,000	29,000	966.7%
WS #6	83 Special Projects	200,000	200,000	-	0.0%
WS #6	85 Subrecipient Grant Agreements	696,845	765,828	68,983	9.9%
WS #6	88 Street Maintenance	3,147,945	3,183,464	35,519	1.1%
	OPERATING EXPENSES	45,377,885	45,860,089	482,204	1.1%

Five-Year CIP Overview

Number

	of Projects	Project Cost	Federal	Local
FY2023	21	\$ 10,678,576	\$ 8,864,316	\$ 1,814,260
FY2024	15	11,276,586	9,188,125	2,088,461
FY2025	11	7,611,861	5,927,098	1,684,763
FY2026	7	9,780,482	7,564,166	2,216,316
FY2027	8	6,972,430	5,177,516	1,794,915
Total	62	\$ 46,319,935	\$ 36,721,221	\$ 9,598,714

Project Name	Project Cost	Federal	Local
Fixed Route Fleet Replacement (7 units)	\$ 5,600,000	\$ 4,760,000	\$ 840,000
Bus Stop Shelter Amenities	2,149,645	2,149,645	-
Cutaway Van Replacements (2 units)	746,672	634,671	112,001
ADA Bus Stop Improvements X	500,000	400,000	100,000
CNG Fuel Dispensers Replacement	400,000	320,000	80,000
Miscellaneous Concrete Infrastructure - Bus Pads	350,000	280,000	70,000
Generator Replacement - Staples St. Center	250,000	200,000	50,000
Forklifts Replacement (2 units)	150,000	120,000	30,000
Windows Email and Office 365	94,152	-	94,152
Facilities Service Vehicles EV (2 units)	86,400	-	86,400
Articulating Boom Lift (Manlift) Replacement	71,669	-	71,669
Cisco Switches Replacement Phase II	63,416	-	63,416
LED Light Fixtures Conversion	49,000	-	49,000
BUS NVR Camera Replacements	44,110	-	44,110
BoardRoom Hardware Replacement	31,439	-	31,439
Windows Server Software Replacement	22,712	-	22,712
Golf Cart Replacement EV	19,950	-	19,950
Mobile Pressure Washer	18,186	-	18,186
Staff Computers Replacement	13,750	-	13,750
5 Ton HVAC Replacement (Robstown Station)	9,396	-	9,396
2-Ton HVAC Split Unit Replacement (Southside Station)	8,078	_	8,078
Total Projects 21	\$ 10,678,576	\$ 8,864,316	\$ 1,814,260

Project Name	P	roject Cost	Federal		Local
Fixed Route Fleet Replacements (8 Units)	\$	6,656,000	\$ 5,657,600	\$	998,400
Bus Stop Shelter Amenities		1,098,085	878,468		219,617
Bus Lifts Replacements (6 units)		850,000	680,000		170,000
Cutaway Van Replacements (2 units)		776,538	660,057		116,481
Support Fleet Vehicle Replacements (EV Sedan 13 units)		650,000	520,000		130,000
ADA Bus Stop Improvements XI		500,000	400,000		100,000
Bus Wash Replacement		325,000	260,000		65,000
Support Electrical Chargers Infrastructures (15 Units)		165,000	132,000		33,000
Digital Signage Solution for transfer stations		62,000	-		62,000
BUS APC Systems Phase I		48,000	-		48,000
Elevator Modernization (Bear Lane Ops Building)		40,000	-		40,000
Bus DVR Replacement		37,463	-		37,463
Suction Conventional Blast Cabinet		34,000	-		34,000
Video Surveillance Server Replacement@ SSC		20,000	-		20,000
Staff Computers Replacement		14,500	-		14,500
Total Projects 15	\$:	11,276,586	\$ 9,188,125	\$ 2	2,088,461

Project Name	Project Cost	Federal		Local
Fixed Route Fleet Replacement (5 units)	\$ 4,326,400	\$ 3,677,440	\$	648,960
Cutaway Van Replacements (2 units)	807,598	686,458		121,140
Service Trucks Replacement (6 units)	510,000	408,000		102,000
ADA Bus Stop Improvements XII	500,000	400,000		100,000
Bus Stop Shelter Amenities	350,000	280,000		70,000
Miscellaneous Concrete Infrastructure - Bus Pads	350,000	280,000		70,000
Mobile Radio Replacements (Bus Fleet)	244,000	195,200		48,800
Destination Signage for Transit Stations	400,000	-		400,000
BUS APC Systems Phase II	48,000	-		48,000
Cisco Phone Replacement	38,400	-		38,400
Bus DVR Replacement	37,463	-		37,463
Total Projects 11	\$ 7,611,861	\$ 5,927,098	\$ 1	L,684,763

Project Name	Project Cost	Federal	Local
Fixed Route Fleet Replacement (9 units)	\$ 8,099,019	\$ 6,884,166	\$ 1,214,853
ADA Bus Stop Improvements XIII	500,000	400,000	100,000
Bus Stop Shelter Amenities	350,000	280,000	70,000
Genare Bus Systems Phase I	396,000	-	396,000
Miscellaneous Concrete Infrastructure - Bus Pads	350,000	-	350,000
BUS APC Systems Phase III	48,000	-	48,000
Bus DVR Replacement	37,463	-	37,463
Total Projects 7	\$ 9,780,482	\$ 7,564,166	\$ 2,216,316

Project Name	Project Cost	Federal		Local
Fixed Route Fleet Replacement (5 units)	\$ 4,679,430	\$ 3,977,516	\$	701,915
Service Trucks Replacement (6 units)	540,000	432,000		108,000
ADA Bus Stop Improvements XIV	500,000	400,000		100,000
Miscellaneous Concrete Infrastructure - Bus Pads	350,000	280,000		70,000
Datacenter Server Replacement	110,000	88,000		22,000
Genfare Bus Replacement Phase II	396,000	-		396,000
Bus Stop Shelter Amenities	350,000	-		350,000
Bus DVR Replacement	47,000	-		47,000
Total Projects 8	\$ 6,972,430	\$ 5,177,516	\$ 1	.,794,915

VS #1		Proposed				Proposed
REVENUES	FY	2023 Budget		EXPENSES	FY2	2023 Budget
Passenger Service	\$	1,108,110	WS #5	01 Transportation	\$	9,677,928
Other Operating Revenues		838,187	WS #4	02 Customer Programs		583,377
Bus Advertising		145,371	WS #5	03 Purchased Transportation		8,765,945
Investment Income		574,000	WS #5	04 Service Development		787,213
Sales Tax Revenue		39,793,301	WS #2	07 MIS		1,658,217
Operating Grant		1,565,828	WS #5	11 Vehicle Maintenance		6,467,275
American Rescue Plan		-	WS #4	21 Facilities Maintenance		3,073,685
OPERATING REVENUES		44,024,797	WS #2	40 Procurement		439,574
CAPITAL GRANTS		8,864,316	WS #3	41 CEO		1,196,022
TOTAL REVENUES		52,889,113	WS #2	42 Finance and Accounting		886,912
Other Sources:Transfer-In (Reserves)		3,649,552	WS #5	43 Materials Management		272,912
REVENUES TOTAL	\$	56,538,665	WS #3	44 Human Resources		986,814
			WS #2	45 Administration		528,001
			WS #4	49 Capital Programs		395,912
			WS #3	50 Marketing & Communications		824,912
			WS #3	52 Safety & Security		2,401,747
			WS #6	65 Debt Service		1,597,313
			WS #4	77 Staples Street Center		1,135,037
			WS #6	78 Port Ayers Cost Center		32,000
			WS #6	83 Special Projects		200,000
			WS #6	85 Sub Recipient Grant Agreements		765,828
			WS #6	88 Street Maintenance		3,183,464
				OPERATING EXPENSES		45,860,089
			CIP EXPENSES			10,678,576
				EXPENSES TOTAL	\$	56,538,665

Have Questions?

Thank You!



